



Vision Statement

To build a world-class investment banking franchise through the creation of an organization based on trust, integrity and decision making process driven by client's best interest

Mission Statement

To provide our customers financial solutions while preserving wealth, ensuring quality service, efficient pricing and absolute transparency.

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Company Information

Board of Directors

Mrs. Ayesha Shehryar

Mr. Muhammad Asif

Mrs. Fiza Zahid

Mrs. Fiza Zahid

Mr. Muhammad Qasim

Mr. Shahab Ud Din Khan

Mr. Zahir Qamar

Mr. Abdul Shakoor

-Chairperson

-Executive

-Executive Director

-Director

-Director

-Director

-Director

Audit Committee

Mr. Zahir Qamar -Chairman
Ms. Shahab Ud Din Khan -Member
Mr. Abdul Shakoor -Member

Human Resource Committee

Mr. Muhammad Qasim -Chairman
Mr. Muhammad Asif -Member
Mr. Zahir Qamar -Member

Chairman

Member

Member

Risk Management Committee

Mr. Zahir Qamar Mr. Muhammad Asif Mr. Shahab Ud Din Khan

Sustainability Committee

Mrs. Fiza Zahid Chairperson
Mr. Zahir Qamar Member
Mr. Shahab Ud Din Khan Member

Company Secretary Mr. M. Naim Ashraf **Share Registrar**

Corptec Associates (Private) Limited, 503-E, Johan Town, Lahone.
Tel: 042-35170336-7
Fax: 042-35170338

E-mail: mimran.csbm@gmail.com

Bankers

Habib Metropolitan Bank Limited

Meezan Bank Limited
JS Bank Limited

Registered Office

Flat No. 2, First Floor, Plot No. 38-C, 22nd Commercial Street, Phase II Ext.

DHA, Karachi.

Telephone: 021-35894022 Website: www.icibl.com

Head Office

131-A, P-Street, Upper Mall Scheme,

Lahore.

Legal AdvisorsAhmed and Qazi

Auditors

RSM Avais Hyder Liaquat Nauman

Chartered Accountants

National Tax Number

0656427-5

Notice of 33rd Annual General Meeting

Notice is hereby given that the 33rd Annual General Meeting of the shareholders of INVEST CAPITAL INVESTMENT BANK LIMITED will be held at 11.00 a.m on Monday, 27th October, 2025 at ICMA Pakistan's Auditorium, Main Campus, Gulshan-e-Iqbal, Karachi to transact the following business:

ORDINARY BUSINESS

- 1. To confirm the minutes of the Annual General Meeting of the Shareholders held on 25th October 2024.
- 2. To receive, consider and adopt the audited financial statements together with the Directors' and Auditors' reports thereon for the year ended 30th June 2025.

As required under section 223(6) of the Companies Act 2017, the financial statements of the Company are being uploaded on the website of the Company www.icibl.com which can be downloaded from the link and / or QR enabled code given below:

Weblink	QR Code
https://icibl.com/financial-reports/	

3. To appoint auditors and fix their remuneration for the year ending 30th June, 2026. The present auditors M/s RSM Avais Hyder Liaquat Nauman, Chartered Accountants, have retired. The management has recommended the name of M/s Avais Chartered Accountants as external auditors of the Company for the year 2025-26 who have consented for the same.

By Order of the Board

Karachi

October 04, 2025

M. Naim Ashraf Company Secretary

NOTES:

1. Prohibition on grant of gifts to shareholders:

The Securities and Exchange Commission of Pakistan, through its Circular 2 of 2018 dated February 09, 2018 has strictly prohibited companies from providing gifts or incentives in lieu of gifts (tokens / coupons / lunches / takeaway packages) in any form or manner, to shareholders at or in connection with general meetings. Under Section 185 of the Act, any violation of this directive is considered as an offence and companies failing to comply may face penalties. Further, S.R.O. 452(I)/2025 dated 17th March 2025 requires that the notice of general meeting shall clearly state that no gifts will be distributed at the meeting.

- 2. The Members' Register will remain closed from 20th October 2025 to 27th October 2025 (both days inclusive). Transfers received in order at the office of the Share Registrar of the Company by the close of business on 18th October 2025 will be treated in time.
- 3. A Member entitled to attend and vote at the General Meeting of Members is entitled to appoint a proxy to attend and vote on his/her behalf.

4. The members who are willing to attend and participate at the AGM through Video-link are required to register their particulars by sending an email at naim.ashraf@icibl.com Such Members are requested to register by providing their credentials as follows with subject "Registration for ICIBL's AGM":

Name of Shareholder	Folio number / CDC Acct. No.	CNIC No. with scanned copy	Mobile No.	Email ID

Video-link and login details will be shared with only those members whose emails, containing all the required particulars are received at the given email at least 48 hours before the time of AGM.

5. Video Conferencing Facility

In accordance with the provisions of the Companies Act, 2017, if the Company receives consent from the members holding in aggregate 10% or more shareholding, residing in a city other than Karachi, to participate in the meeting through video conference at 14 days prior to the date of the AGM, the Company will arrange video conference facility in that city subject to availability of such facility in that city. In this regard, a formal request must be submitted at the registered address of the Company or through email at naim.ashraf@icibl.com.

6. Proxy

The instrument appointing proxy and the power of attorney or other authority, under which it is signed or a notarially certified copy of the power of attorney must be deposited at the office of Share Registrar of the Company, **M/S CorpTec Associates (Private) Limited**, **503-E**, **Johar Town**, **LAHORE** at least 48 hours before the meeting.

7. **The CDC account holders** will further have to follow the under mentioned guidelines as laid down by the Securities & Exchange Commission of Pakistan:

A- For attending the meeting:

- (i) In case of individuals, the account holders or sub-account holders and/or the persons whose shares are in group accounts and their registration details are uploaded as per CDC Regulations shall authenticate their identity by showing their original Computerized National Identity Cards (CNICs) or original passports at the time of attending meeting.
- (ii) In case of corporate entities, the Board of Directors resolution/ power of attorney with specimen signatures of the nominees shall be produced (unless it has been provided earlier) at the time of the meeting.

B- For appointing proxies:

- (i) In case of individuals, the account holders or sub-account holders and/or the persons whose shares are in group accounts and their registration details are uploaded as per CDC Regulations shall submit the proxy forms accordingly.
- (ii) The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- (iii) Attested copy of CNIC or the passport of the beneficial owner and the proxy shall be furnished with the proxy form.
- (iv) The proxy shall produce his/her original CNIC or original passport at the time of the meeting.

(v) In case of corporate entities, the Board of Directors resolution/ power of attorney with specimen signature of the person nominated to represent and vote on behalf of the corporate entity, shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

8. Conversion of Physical Shares

As per Section 72 of the Companies Act, 2017, every existing company is required to replace its physical shares with book-entry form within a period not exceeding four years from the commencement of the Act. In this regard, SECP through its letter No. CSD/ED/Misc./2016-639-640 dated March 26, 2023 has advised all the listed companies to pursue their shareholders who still hold shares in physical form, requiring them to convert their shares in book-entry form. Holding shares in book-entry form has numerous benefits including secure custody of shares, instantaneous transfer of ownership and no risk of damage, loss or forged or duplicate certificates. Therefore, shareholders having physical shares are requested to convert their shares into book-entry form by opening CDC sub account with any of the brokers or an Investor account directly with CDC. In this regard such shareholders may contact our Share Registrar also. The list of physical shareholders is available at our website www.icibl.com.

9. Members are requested to notify any change in their addresses immediately to the Share Registrar of the Company.

Chairperson's Review

On behalf of the Board of Directors, I am pleased to present the Annual Report of Invest Capital Investment Bank Limited "ICIBL" (the Company) for the year ended June 30, 2025.

Year 2025 commenced amid global uncertainties stemming from new tariffs, reciprocal actions by key trading partners, geopolitical tensions and volatile trade policies. Nonetheless, fiscal expansion in major economies, easing inflationary pressures, lower than expected US tariff rates and a weaker US dollar have collectively supported a gradual rebound in trade. Reflecting these positive developments, the International Monetary Fund (IMF), in its recently published World Economic Outlook (WEO) has revised its global growth forecast to 3.0% for 2025.

Nonetheless, Pakistan's macroeconomic indicators showed signs of stabilization, supported by fiscal consolidation, improved external account management, and a more market-aligned exchange rate regime. The agriculture sector posted a resilient performance, driven by higher output in key crops such as wheat, rice, and maize, alongside improved water availability and input support.

Workers' remittances remained a vital source of external financing, recording a steady inflow of over USD 38 billion, which helped cushion the current account and support foreign exchange reserves. While the Large Scale Manufacturing Index (LSMI) recorded a marginal contraction of 0.74%, selective industrial segments such as garments, automobiles, and petroleum products posted modest gains. Inflationary pressures eased gradually, and the IMF revised global growth upward to 3.0%, offering a cautiously optimistic backdrop for recovery.

The stock market maintained its bullish momentum throughout the fiscal year ended June 30, 2025. The KSE- 100 Index closed at 125,627 points at the end of June 2025.

Our dedicated team tirelessly works for the operational efficiency with minimum resources to deliver quality services to our worthy customers.

The Board has exercised its powers and has performed its duties as stated in the Companies Act 2017 (previously Companies Ordinance 1984) and the Code of the Corporate Governance issued by the Securities and Exchange Commission of Pakistan. I wish to record my appreciation to the Board Members.

The Board during the year ended June 2025 played an effective role in managing the affairs of the company and achieving its objectives in the following manner:

- The Board has ensured that there is adequate representation of non-executive and independent directors on the Board and its committees as required under the Code of Corporate Governance.
- The Board has ensured that meetings of the Board and that of its committees were held with requisite quorum; the minutes of all the meetings (including committees) are appropriately recorded and maintained.
- The Board has ensured that the adequate system of internal control is in place.
- All the significant issues throughout the year were presented before the Board or its committees to strengthen and formalize the corporate decision making process.
- The Board actively participated in strategic planning process and policy development to cater the issues being faced by the company including utilization of available funds, recovery of non performing leases/loans, settlement of outstanding liabilities, investments in new lease business with minimum risk and operating cost reduction.

I would like to thank all members of the Board for their guidance, valuable inputs and giving their precious time for Board meetings. I would like to pay my gratitude to Invest Bank's management for their hard work, dedication and focused efforts. I would like to express my gratitude to the Securities and Exchange Commission of Pakistan, Pakistan Stock Exchange Limited, shareholders, lenders and all other stakeholders for their continued guidance and support during this difficult period.

Ayesha Shehryar Chairperson October 03, 2025

Directors' Report

We feel pleasure in presenting the thirty third (33rd) annual report of the Company for the year ended June 30, 2025 to the members of Invest Capital Investment Bank Limited.

Financial Information

The operating results of the company are summarized below:

Rupees	in	million

Finanicial Highlights	2025	2024
Gross revenue	173.85	 150.41
Administrative expenses	(36.49)	(37.29)
Financial charges (Net of reversals)	(0.01)	(0)
Provisions / reversals and write offs	5.69	0.20
Other income	7.69	5.16
Profit / (loss) for the year before taxation	150.73	148.48
Taxation – net	(23.98)	(23.86)
Profit / (loss) for the year after taxation	126.74	124.62
Earnings / (loss) per share – basic	0.45	0.44

Economic Review

Year 2025 commenced amid global uncertainties stemming from new tariffs, reciprocal actions by key trading partners, geopolitical tensions and volatile trade policies. Nonetheless, fiscal expansion in major economies, easing inflationary pressures, lower than expected US tariff rates and a weaker US dollar have collectively supported a gradual rebound in trade. Reflecting these positive developments, the International Monetary Fund (IMF), in its recently published World Economic Outlook (WEO) has revised its global growth forecast to 3.0% for 2025, which is 0.2% higher than the projection made in April 2025 WEO. Global Headline Inflation is also expected to ease to 4.2% in 2025, slightly below the earlier estimate of 4.3% provided in April 2025 WEO.

Domestically, Pakistan's economy exhibited encouraging signs of recovery in FY'25, supported by easing of inflation on account of previous year lower base effect and lower global commodity prices, exchange rate stability and prudent macroeconomic management.

A historic current account surplus— the first annual surplus in 14 years and the largest in 22 years—marked a significant turnaround in the country's external balance. In addition, the IMF disbursed US\$ 1 billion under the Extended Fund Facility (EFF), while Fitch upgraded Pakistan's sovereign credit rating from CCC+ to B-, reflecting improved fundamentals despite of ongoing regional volatility.

The agriculture sector posted a resilient performance, driven by higher output in key crops such as wheat, rice, and maize, alongside improved water availability and input support. However recent flooding recent flooding in Pakistan has severely impacted the agriculture sector, with crop losses and reduced growth projections for next fiscal year. While the Large-Scale Manufacturing Index (LSMI) recorded a marginal contraction of 0.74%, selective industrial segments such as garments, automobiles, and petroleum products posted modest gains.

Workers' remittances improved significantly by 27% to reach at US\$ 38 billion during the fiscal year ended June 30, 2025, as compared US\$ 30 billion in the fiscal year ended June 30, 2024. Exports of goods and services stood at US\$ 40.7 billion in the fiscal year ended June 30, 2025, compared to US\$ 38.7 billion during the previous year, reflecting a growth of 5%. Key exports gains were observed in knitwear, garments, and bedwear. While imports of goods and services increased by 10%, reaching US\$ 70.1 billion in FY'25 as compared to US\$ 64.0 billion during FY'24. The major rise in imports was recorded in palm oil and electrical machinery.

On the fiscal side, net provisional federal tax collection grew by 26%, reaching Rs. 11,744 billion in FY'25, compared to Rs. 9,311 billion in the preceding year. Expenditure, on the other hand, increased by 18% to Rs. 24,166 billion during FY'25, up from Rs. 20,476 billion in FY'24. As a result, the overall budget deficit stood at Rs. 6,168 billion for the year ended June 30, 2025, reflecting a decrease of 14% from the previous year.

The stock market maintained its bullish momentum throughout the fiscal year ended June 30, 2025. The KSE- 100 Index closed at 125,627 points at the end of June 2025.

The Consumer Price Index Inflation (CPI), decreased to 4.5% during FY'25 as compared to 23.4% during FY'24. This has been lowest in the last nine years. Major domestic and global factors are involved in curbing the inflation such as tight monetary policy stance, improved supply chain and food availability, stable exchange rate, lower global food prices and fiscal consolidation & administrative measures.

In light of the expected rise in inflation, a widening trade deficit, and weak financial inflows, partially offset by a gradual pickup in economic growth, the State Bank of Pakistan has adopted a cautious approach to maintain price stability and kept the policy rate unchanged at 11% in July 2025.

Company Overview

During a challenging operating environment marked by internal and external issues-including heightened uncertainty stemming from ongoing trade wars, protectionist policies and macroeconomic imbalances, your Company demonstrated resilience and consistency in its performance. Strategic focus on operational efficiency, prudent financial management, and adaptive business practices enabled the Company to navigate uncertainties while continuing to deliver value to stakeholders.

Your Company remained fully aware of the high down side risk to the economic and operating environment and pursued its strategy to maintain entity's growth.

ICIBL continued it journey to improve its operations and posted profit after tax of Rs. 126.74 million, your management is confident that the trend for the year's profit shall improve in coming years, if no major negative deviation in the economic condition occurs.

Operational Review

The company has earned an after-tax profit of Rs. 126.74 million as compared to an after- tax profit of Rs. 124.62 million of the previous year showing an increase of Rs. 2.12 million. Similarly, the earnings per share increased from Rs. 0.44 to Rs. 0.45. Gross revenue (including other income) of the Company amounted to Rs. 181.54 million as compared to Rs. 155.57 million of the previous year. Proactive monitoring and dedicated recovery efforts led to provision reversal against non-performing loans (NPL's) and investments.

Since all the interest-based borrowings have been fully paid off, the finance cost was NIL during the year as well as the previous year. Administrative and general expenses stood at Rs.36.49 million (June 2024: Rs.37.29 million).

Effective risk management and prudent monitoring enabled your company to further reduce the gross non-performing leases/loans portfolio. The management is determined to continue its best efforts, energy, experience and skills in future also to improve the performance.

The management of your company remained focused on controlling cost without affecting the efficiencies, disposal of non-core assets, quality new business and to provide the best services to its clients, which have been managed as per business plan.

The new financing business (leases and loans) undertaken by the Company has negligible infection level due to effective risk management and prudent monitoring recovery is almost 100% of the billed amount. This has provided the most valuable support in repayment of the liabilities on timely

basis. During the year financial disbursements and investment in Government securities amounted to Rs. 812.62 million as against Rs. 496.98 million in the year 2024. Fresh business may further increase during the coming years as all the liabilities have been settled with the lenders.

Future Outlook

The future economic outlook of the Country is challenging. In light of the expected rise in inflation, a widening trade deficit, and weak financial inflows, partially offset by a gradual pickup in economic growth, the State Bank of Pakistan has adopted a cautious approach to maintain price stability and kept the policy rate unchanged at 11% in July 2025.

The management of the company is closely monitoring the overall economic conditions with particular emphasis on sectors where it has outstanding exposures. The objective is to effectively manage the existing portfolio and follow a cautious approach in writing new business and bottom line will remain green.

Corporate and financial reporting framework

The Board of the Company is committed to the principles of good corporate governance practices with emphasis on transparency and disclosures. The Board and management are fully cognizant of their responsibilities and monitoring Company's operation and performance to enhance the accuracy, comprehensiveness and transparency of financial and non-financial information. The following statements are a manifestation of its commitment towards compliance with best practices of Code of Corporate Governance:

- a) The financial statements, prepared by the management of the Company, present fairly its state of affairs, the results of its operations, cash flows and changes in equity;
- b) Proper books of accounts of the Company have been maintained as required by the Companies Act 2017;
- c) Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment;
- d) International Accounting Standards, as applicable in Pakistan, have been followed in preparation of financial statements and there is no departure therefrom;
- e) The system of internal control is sound and has been effectively implemented and monitored;
- f) There is material uncertainty related to events and conditions which may cast significant doubt about the Company's ability to continue as a going concern, however the management on the basis of factors discussed in note # 1.3 to the Financial Statements, is confident that the Company has ability to continue as a going concern;
- g) There has been no material departure from the best practices of the Corporate Governance issued by the SECP, except the matters discussed by auditors in their attached review report.
- h) Information about outstanding taxes and other government levies are given in related note(s) to the accounts.
- i) During the year under review, four (4) meetings of the Board of Directors were held. The attendance by each Director is as follows:

Name	Meetings attended	
Mr. Muhammad Asif (CEO)	4	
Mr. Muhammad Qasim	4	
Mrs. Ayesha Shehryar	4	
Mrs. Fiza Zahid	4	
Mr. Shahab Ud Din Khan	4	
Mr. Zahir Qamar	4	
Mr. Abdul Shakoor	4	

No trading in shares was done by the Directors/CEO of the company during the financial year 2024-25.

During the year under review, four (4) meetings of the Audit Committee were held. The attendance by each Director is as follows:

Name	Meetings attended
Mr. Zahir Qamar	4
Mrs. Fiza Zahid	2
Mr. Abdul Shakoor	4
Mr. Shahab Ud Din Khan	2

Remuneration of Directors

The Directors fee for attending Board meetings has been approved by the shareholders of the Company as per Articles of Association of the Company. However, the directors have waived off the fee, hence no fee has been paid during the period. The remuneration of the Executive Directors is recommended by the Human Resource Committee and approved by the Board. The remuneration of the CEO and Executive Director of the Company for the year ended June 30, 2025 is given in note 39 to the Financial Statements.

Internal Financial Control

The Company has employed an effective system of internal controls to carry on the business of the Company in an orderly manner, safeguard its assets and secure the accuracy and reliability of its records. The Management supervision and reviews are an essential element of the system of internal controls. The management has delegated the detailed examination and special reviews to the internal audit function.

Corporate Social Responsibility (CSR)

Company's business objective revolves around making a social impact by creating sustainable business model, creating maximum value for all the stakeholders, fostering individual talent and financial inclusion of all segments of the society. ICIBL has presence in four major cities of Pakistan and endeavors to support local businesses, especially those who have no access to the financial sector of the Country.

Environment Protection

Our Company is basically a service industry; therefore, its business has no direct impact on the environment. However, we are aware of the benefits of having a good environment. It is, therefore, our responsibility to discourage those customers whose businesses are not environment friendly. Further, in our own offices we have promoted a paperless environment.

Dividend

As discussed above the actions taken by the management have successfully resulted in a turnaround of the Company, however, the board of directors is committed to further strengthen its capital base, achieve further profitability and enhance the value of shareholders' investment. Therefore, no dividend has been declared for the year under review.

Auditors

The present auditors, M/s RSM Avais Hyder Liaquat Nauman, Chartered Accountants have retired. The Board has recommended the name of M/s Avais Chartered Accountants as External Auditors of the Company for the financial year 2025-26 who have also consented to act as such.

The auditor's report includes emphasis of matter paragraph on the going concern issue of the company. However, the management feels that the company is a going concern as set forth in detail in note 1.3 to the financial statements.

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Pattern of Shareholding

The pattern of shareholding as of June 30, 2025 is enclosed herewith.

Acknowledgments

On behalf of the Board of Directors and the management, we would like to place on record our gratitude; to esteemed shareholders and valued customers for placing their trust in Invest Capital Investment Bank Limited; State Bank of Pakistan, Securities and Exchange Commission of Pakistan and other regulatory authorities for their consistent direction and oversight.

We would also like to appreciate our colleagues for their diligent work towards meeting customer expectations and their dedication towards achieving the Company's goals and objectives.

For and on behalf of the Board of Directors

Muhammad Asif Chief Executive Officer

Lahore

Date: October 3, 2025

Ayesha Shehryar Chairperson

ڈائر یکٹ رز کی رپورٹ

انویسٹ کیبیٹل انویسٹنٹ بینک لمیٹڈ (تمسپنی) کے ڈائز بکٹ رز، 30جون 2025 کو اختتام پذیر سال پر اپنی تیتیسویں (33rd) سالات رپورٹ پیش کرتے ہوئے خوشی محس کررہے ہیں۔

مالسياتی معسلومات

منيني كمالساتى نتائج كاحتلاص درج ذيل ہے:

-----رویے ملین میں --- ----

2024	2025	
150.41	173.85	کل مالگذاری(Revenues)
(37.29)	(36.49)	انتظامی احت راحبات
(0)	(0.01)	مالیا ^{حن} راحبا <u> </u>
30.20	5.69	ت انونی استنتات (Provisions)/(وایسی) اور منسوخی
5.16	7.69	ويگر آمدنی
148.48	150.73	<u>ال</u> كانفع/(نقصان)قبل از محصول
(23.86)	(23.98)	محصول_حت لص
124.62	126.74	نفع/(نقصان)بعبداز محصول
0.44	0.45	آمدنی/(نقصان)فی حصص-بنیادی

معساشى حسبائزه

مکلی سطح پر، پاکستان کی معیشت نے مالی سال 25 مسیں بحسالی کے حوصلہ افسنزاات ارے دکھیائے، جو کہ گزشتہ سال کے کم بنیادی اثر اور کم عسالمی اجناس کی قیمتوں، مشرح مبادلہ کے استحکام اور دانشمندان معیاثی انظام کی وجبہ سے افسنراط زرمسیں نرمی کی وجبہ سے معاون ہیں۔

ایک تاریخی کرنٹ اکاؤنٹ سرپلس - 14 سالوں مسیں پہلا سالان ہسرپلس اور 22 سالوں مسیں سب سے بڑا - ملک کے بسیرونی توازن مسیں ایک انہم تبدیلی کانشان ہے۔ اسس کے عسالوہ ، IMF نے توسیعی فٹٹ مہولت (EFF) کے تحت 1 بلین المسریکی ڈالر تقسیم کے ، جبکہ Fitch نے پاکستان کی خود مخت ارکریڈٹ رئینگ کو CCC + سے B مسیں اپ گریڈ کسیا، جو کہ حباری عسلات تی اتار حب ٹرھاؤکے باوجو دبہتر بنیادی باتوں کی عکائی کرتا ہے۔

زراعت کے شعبے نے پانی کی بہتر دستیابی اور ان پ سپورٹ کے ساتھ ساتھ گندم، حپاول اور مکئی حبیبی اہم فصلوں مسیں اعلی پیداوار کی وجب سے لیکدار کار کرد گی کا مظاہرہ کیا۔ تاہم پاکستان مسیں حسالیہ سیلاب نے فصلوں کے نقصانات اور اگلے مالی سال کے لیے ترقی کے تخمینے مسیں کی کے ساتھ، زراعت کے شعبے کو شدید متاثر کیا ہے۔ جب کہ بڑے پیمانے پر مسنوف کے رنگ انڈیکس (LSMI) نے 7.44 کا معمولی سکڑاؤریکارڈ کیا، منتخب صنعتی حصوں جیسے کہ گار مسئٹ، آٹوموبائل اور پسیٹر ولیم مصنوعات نے معمولی وائدہ انٹھ بایا۔

30 جون 2025 کو جنتم ہونے والے مالی سال کے دوران کار کنوں کی تر سیلات زر مسین 27 فیصد کی نمسایاں بہتری آئی اور سے 38 بلین امسریکی ڈالر تک پیچھ گئی، جبکہ 30 جون 2024 کو جنتم ہونے والے مالی سال مسین ہے 30 بلین امسریکی ڈالر تھی۔

38.جون 2025 کو جستیم ہونے والے مالی سال مسیں اشیا اور خد مات کی بر آمدات 40.7 بلین امسر کی ڈالر رہی جو کہ پچھلے سال کے دوران 38.7 بلین امسر کی ڈالر ہے مت الجے مسیں کلیدی بر آمدات مسیں بلین امسر کی ڈالر کے مت الجے مسیں کلیدی بر آمدات مسیں افسان نے دیکھا گار مسئیں اور بسیڈ ویسٹر مسیں کلیدی بر آمدات مسیں افسان مسین کلیدی بر آمدات مسین 10 فیصد کا اضاف ہوا، جو مالی سال 25 مسین 70.1 بلین امسر کی ڈالر تک دوران 64.0 بلین امسر کی ڈالر تکی در آمدات مسین بڑااضاف پی آئل اور السیکٹریکل مشیئری مسین ریکارڈ کی آگی جو کہ مالی سال 24 کے دوران 64.0 بلین امسر کی ڈالر تھی۔ در آمدات مسین بڑااضاف پی آئل اور السیکٹریکل مشیئری

مالیاتی طور پر، منالص عبارضی و و ن اتی نگیس کی و صولی مسین 26 فیصد اصناف ہوا، جو کہ پچھلے سال کے 9,311 ارب روپے کے معت بلے مسین 11,744 ارب روپے رہا۔ دوسری طسرف، احضر احبات 18 فیصد بڑھ کر مالی سال 25 کے دوران 24,166 بلین روپے ہوگئے جب کہ سین 11,744 سین روپے تھے۔ نتیجت گا بجسٹ کا محبوعی خسارہ 300 جون 2025 کو حضتم ہونے والے سال کے لیے 6,168 بلین روپے رہاجو پچھلے سال کے مصل بلے مسین 14 فیصد کی کی کو ظ بر کرتا ہے۔

30 جون 2025 کو حستم ہونے والے مالی سال کے دوران اسٹاک مارکیٹ نے اپنی شینزی کی رفت ربر مسترار رکھی۔ KSE-100 انڈیکس جون 2025 کے اختتام پر125,627 پوائسٹٹس پر ہند ہوا۔

کسنزیو مسر پرائس انڈیکس افسنراط زر (سی پی آئی) مالی سال 25 کے دوران کم ہو کر 4.5 فیصد ہو گیا جبکہ مالی سال 24 کے دوران یہ 23.4 فیصد ہو گیا جب کہ مالی سال 24 کے دوران یہ 23.4 فیصد ہو گیا جب کہ مالی سال 24 کے دوران یہ 23.4 فیصد ہوتا۔ یہ پچھلے نو سالوں مسین سب سے کم ہے۔ مہنگائی کو رو کئے مسین اہم ملکی اور عالمی اور عالمی اور عالمی اور عالمی اور مالی استحکام اور پالیسی کا موقف، بہتر سیلائی جبین اور خوراک کی دستیابی، مستحکم شرح مبادلہ، خوراک کی عالمی قیتوں مسین کی اور مالی استحکام اور انظامی اوت داما۔۔۔

مہنگائی مسیں متوقع اصنفے، تحبارتی خسارے کے بڑھتے ہوئے، اور کمسزور مالیاتی رقوم کی روشنی مسیں، جو کہ حبزوی طور پر معت شی نمومسیں بستدر تے اصنافے کی وجبہ سے ہوا، اسٹیٹ بینک آف پاکستان نے قیمتوں کے استحکام کوبر فتسرار رکھنے کے لیے محت اطروب اپنایا اور جولائی مسیدر تا کہ استحکام کوبر فتسرار رکھنے کے لیے محت اطروب اپنایا اور جولائی مسیدر پر برفت میں ایک میں الیسی ریٹ کو 11 فیصد پر برفت میں در کھیا۔

سميني كاسسرسري حبائزه

اندرونی اور ہیسرونی مسائل کے ساتھ ایک چیلنجنگ آپر ٹینگ ماحول کے دوران اور ہشمول حباری تحبارتی جبنگوں، تحفظ پسند پالیمیوں اور مسیکرو اکسنا کم عصد م توازن سے پسیداہونے والی عنس بقسینی صور تحسال، آپ کی کمسپنی نے اپنی کار کر دگی مسیں کچک اور مستقل مسزاتی کامظاہرہ کسیا۔ آپریشنل کار کر دگی، سمجھد دار مالی تی انظام، اور موافقت پذیر کاروباری طسریقوں پر سسٹریٹجک توحب نے کمسپنی کو اسس متابل بسنایا کہ وہ اسٹمک ہولڈرز کو متدر کی مسراہی حساری رکھتے ہوئے عنب ریقسینی صور تحسال کو دور کر سے۔ آپ کی کمپنی اقتصادی اور آپریٹنگ ماحول کے لیے انتہائی گراوٹ کے خطسرے سے پوری طسرح باخب رہی اور ادارے کی ترقی کو برقت رار رکھنے کے لیے اپنی حکمت عمسلی پر عمسل کیا۔

ICIBL نے آپر پیشنز کو بہتر بنانے کے لیے اپن سف رجباری رکھااور 126.74 ملین روپے کا ٹیکس کے بعد من فع کمیا۔ آپ کی انتظامیہ کو یقین ہے کہ اگر معاثی حسال کے من فع کے رجمان مسیں ہوا تو آنے والے سالوں مسیں سال کے من فع کے رجمان مسیں بہتری آئے گی۔

آ پریشن کاحبائزه

کمٹنی نے 126.74 ملین روپے کابعہ داز شکیس من فع حساصل کیا جب کہ اسکے معت بلے مسیں پچھلے سال کے 124.62 ملین روپے کامن فع ہواجو کہ 2.12 ملین کاانسان خطاہر کر تاہے ۔ ای طسرح فی تصص آمدنی میں علیہ کہ 0.44 روپے سے بڑھ کر 0.45 روپے ہوگئی۔ کمپنی کی محب وی آمدنی (متخسر ق آمدنی سمیت) 181.54 ملین روپے تی ۔ فعسال گر انی اور ریکوری کی مجسر پور کوششوں کے نتیج مسیں غیسے دفعسال قسر فور (NPL's) اور سرماہے کاری مسین پر دوپژن ریورسل ہوا۔

چونکہ تمام سود پر مبنی مسبنی مسبنی مسل طور پر اداکر دیے گئے ہیں، اسس لیے مالیاتی لاگ۔ اسس سال کے ساتھ بچھلے سال کے دوران بھی صف رتھی۔ انتظامی اور عسمو می احضراحبات 36.49 ملین روپے (جون 2024: 37.29 ملین روپے) رہے۔

مؤ ژرسک پنجنٹ اور کڑی گرانی نے آپ کی سمنی کو محب وی نان پر و ن ارمنگ کسینز / لونز پورٹ فولیو کو مسزید کم کرنے کے و تابل بنایا۔ انظامی کارکردگی کو بہتر بنانے کے لیے مستقبل مسیں بھی اپنی بہترین کو مشتول، توانائی، تحب ربے اور مہار توں کو حباری رکھنے کے لیے پر عسنر م ہے۔

آپ کی کمپنی کی انظامیہ کار کر دگی کو مت اثر کیے بغیبر احسار سے کو کنٹ رول کرنے، غیبر بنیادی اثاثوں سے نجب سے حساسل کرنے، معیاری نئے کاروبار اور اپنے کلائٹٹٹس کو بہترین خید مات و منسراہم کرنے پر مسر کوزرہی، جن کا انظام کاروباری منصوبے کے مطابق کیا گئیسے۔
گرانے معیاری نئے کاروبار اور اپنے کلائٹٹٹس کو بہترین خید مات و منسراہم کرنے پر مسر کوزرہی، جن کا انظام کاروباری منصوبے کے مطابق کیا گئیسے۔

کمپنی کی طسرون سے سشروع کے گئے نئے فٹ انسنگ کاروبار (لسیز اور لون) مسیں مؤثر رسک پنجمنٹ اور محت اط گرانی کی وحب سے افکیشن کی سطحت ہونے کے برابر ہے جوبل کی گئی رفت کا تقت ریباً 100 ہم ہے۔ اسس نے واجب سے کی بروقت ادائی مسیں سب سے فیتی مدد و نسراہم کی ہے۔ سال کے دوران مالیاتی مصابد اور سرکاری سکیورٹسینز مسیں سرمایہ کاری کی رفت م 812.62 ملین روپے رہی جب اسک محت بلے مسیں سال 2024 ملین روپے تھی۔ آنے والے سالوں مسیں نئے کاروبار مسیں مسزید اضاف و ہوسکتا ہو سکتا ہے کو نکہ وسر ض دہندگان کے تمام واجب سے اداہو سے ہیں۔

مستقبل پر نظسر

ملک کے مستقبل کامٹ ٹی نقط نظر چیلنجنگ ہے۔ مہنگائی مسیں متوقع اضف نے، تحبارتی خسارے کے بڑھتے ہوئے رجحان اور نمسزور مالیاتی رقوم کی روشننی مسیں، جو کہ حب زوی طور پر معاثی نمومسیں بت در تج اضافے کی وحبہ سے ہوا، اسٹیٹ بینک آف پاکستان نے قیتوں کے استخام کوبر فت رار رکھنے کے لیے محت طروب ہے ایٹ یا اور جولائی 2025مسیں پالیسی ریٹ کو 11 فیصد پر بر فت رار رکھنا۔

سکنی کی انظامیہ ان شعبوں پر حناص زور دینے کے ساتھ محبسو می اقتصادی حسالات کی متسریب سے نگرانی کر رہی ہے جہاں اسس کی مضاند از اختیار کرنا ہے جو کہ اچھے مضافع کے ساند از کار گرد گی ہے۔مقصد موجودہ پورٹ فولیو کو مؤثر طسریقے سے منظم کرنا اور نئے کاروبار کو لکھنے مسیں محتاط انداز اختیار کرنا ہے جو کہ اچھے مضافع کی صف من ہو۔
کی صف من ہو۔

اداراتی اور مالیاتی رپورٹنگ کا ڈھسانحیہ

کمپنی اور اسس کے بورڈ آف ڈائر یکٹ رز بہتر اداراتی نظم وضبط کے اصولوں اور طسریقوں پر عمسلدرآمد کرنے اور حناص طور پر شفافیت اور منسس کے بورڈ آف ڈائر یکٹ رز بہتر اداراتی نظم وضبط کے اصولوں اور طسریقوں پر عمسلدرآمد کردگی کی گرانی کے سلط مسیں اپنی دنسسب معسلومات کے احبراء کے لیے پر عسزم بیں۔ بورڈ اور انتظام سے کہ در سنگی، حبامعیت اور شفافیت مسیں اضاف کے ساحب کے۔ ذرک بہترین طسریقوں پر عمسلدرآمد کے لیے پر عسزم میں کہ کمپنی اداراتی نظم وضبط کے بہترین طسریقوں پر عمسلدرآمد کے لیے پر عسزم میں امشاد کے سے۔

- a. کمپنی کی انظامیہ کی سیار کردہ مالیاتی دستاویزات اس کے مصاملات، آپریشن کے نتائج، کیش فنلو اور ملکتی مصاملات کی بہتر تصویر پیش کرتے ہیں۔
 - b. کمپنی کے کھا توں کی کتابوں کومناسب طور پر کمپنیز ایکٹ 2017 کے تقساضوں کے مطابق رکھا گیا۔
- c. مالیاتی دستاویزات کی تیاری مسین مناسب اکاؤنٹنگ پالیبیوں کو استعال کیا گیا ہے۔ اکاؤنٹنگ تخمینوں کی بنیاد مناسب اور محتاط اندازے ہیں۔
- d. مالت تی دستاویزات کی تسیاری مسین بین الاقوامی اکاونڈنگ اسٹیٹ ڈرڈز ، جوپاکستان مسین لاگو ہوتے ہیں، ان پر عمسلدرآ مد کسیا گسیا اور اسس سے انحسراف نہیں کسیا گسیا ہے۔
 - e. اندرونی نگرانی کانظام موجود ہے اور اسس کاڈیزائن مضبوط ہے اور اسس کاموئٹر طورپر نفساذ کسیاحباچ کا ہے۔
- f. یہاں واقعبات اور حسالات ہے متعباق کافی غیسریقینی موجو دہے جو کمپنی کے ایک حباری رہنے والے ادارے کے طور پر اسس کی صلاحیت پر اہم شبہات ڈال سے تی ہے، تاہم مالیاتی دستاویزات کے نوٹ نمب (1.3 مسیں ہیان کردہ عوامسل کی بنیاد پر کمپنی پرُ اعتباد ہے کہ اسس کے پاکس ایک حباری رہنے والے ادارے کے صلاحیت موجو دہے۔
- g SECP کے حباری کئے گئے اداراتی نظم وضبط کے طسریقوں اور تجویز کردہ طسریق کارسے انحسراف نہیں کیا گیا ہے ماسوائے ان کے جو منسلکہ آڈٹ رپورٹ مسین زیر بحث آئے ہیں۔
 - h. شکسس اور حسکومت کی دیگر لیویز کے بقب پاحبات، گوشواروں کے متعباقیہ نوٹ (سس)مسیں دے دی گئیں ہیں۔
 - i. زیر حب ائزہ سال کے دوران بورڈ آف ڈائر یکٹ رز کے حب ار(4) احبلاسس ہوئے۔ ہر ڈائر یکٹ رکی حساضری کی تفصیل درج ذیل ہے۔

احبلاسسميں	ان
شرکت	'
4	جناب محمد آصف (CEO)
4	جناب محمدت ب
4	محت رمه عائث شهدیار
4	محت رمب فصناء زاہد
4	جناب شهاب الدين حنان
4	جناب ظهير قمسر
4	جناب ^ع بدال ^ش كور

ال 2024-2025 کے دوران تھینی کے ڈائر یکٹ رز / CEO نے حصص کا کوئی لین دین نہیں کیا۔

زیر حب ائزہ سال کے دوران آؤٹ کمیٹی کے حیار (4) احبلاس ہوئے۔ ہر ڈائر یکٹ رکی حساضری کی تفصیل درج ذیل ہے۔

احبلاسسميں	ala
شركت	رن
4	جناب ظهب رقمسر
2	محت ر مب فصناء زاہد
4	جناب ^ع بدال ^ش ور
2	جناب شهاب الدين حنان

ڈائر یکٹ رز کامع اوض

بورڈ کے احبلا موں مسیں مشیر کر سے کے لیے ڈائر یکٹ مرز کی فیسس کمپنی کے حصص یافتگان نے کمپنی کی آر ٹیکلز آون ایسوی ایشن کے مط ابق منظور کی ہے۔ تاہم، ڈائر یکٹ مزنے فیسس معان کر دی ہے، اسس لیے اسس مدت کے دوران کوئی فیسس ادا نہیں کی گئی۔ ایگز یکٹ یوڈائر یکٹ مززے مط کی ایشار سٹس ہیو من ریبورسس کمپٹی کرتی ہے اور بورڈ نے اسے منظور کیا ہے۔ 30جون 2025 کو حستم ہونے والے سال کے لیے کمپنی کے می ای اواور ایگز یکٹوڈائر یکٹ مرکامع وضے مالے تی ہے بیانات کے نوٹ وومسیں دیا گیا۔ ایک اواور ایگز یکٹوڈائر یکٹ مرکامع وضے مالے تی ہے۔

اندرونی مالیاتی کنٹرول

کمپنی نے اپنے کاروبار کو منظم طسریقے سے آگے بڑھ نے ، اسس کے اثاثوں کی حضاظت اور اسس کے ریکارڈ کی در سنگی اور معیار کو محفوظ بن نے کے لیے اندرونی کنٹ رول کے نظام کا ایک لازمی عنصر ہیں۔ کے لیے اندرونی کنٹ رول کے نظام کا ایک لازمی عنصر ہیں۔ انظام سے نے تفصیلی حبائج پڑتال اور خصوصی حبائزے اندرونی آڈٹ فنکشن کوسونے ہیں۔

کار پوریٹ سماجی ذمبہ داری

سینی کاکاروباری مقصد پائید ار کاروباری ماڈل بن کر، تمام اسٹیک ہولڈرز کے لیے زیادہ سے زیادہ و سدر پیدا کرنے ، انفسنرادی شیانٹ کو فسنسروغ دیے اور معاشرے کے تمام طبعت سے کہ مالی شعولیت کے ذریعے سماجی انژات مسرتب کرنے کے گرد گھومت ہے۔ ICIBL کی پاکستان کے حیار بڑے شہسروں مسیں موجود گی ہے اور وہ معتامی کاروباروں کو سپورٹ کرنے کی کوشش کر تاہے، حناص طور پر ان لوگوں کی جن کی ملک کے مالی تی شعبے تک رسائی نہیں ہے۔

ماحولسياتى حفساظت

جماری کمپنی بنیادی طور پر ایک سے روسس انڈ سٹری ہے۔ اہذا، اسس کے کاروبار کاماحول پر کوئی براہ راست اثر نہیں پڑتا ہے۔ تاہم، ہم اچھے ماحول کے فوائد سے واقف ہیں۔ اسس لیے سے ہماری ذمب داری ہے کہ ہم ان صارف بین کی حوصلہ سٹکنی کریں جن کے کاروبار ماحول دوست نہیں ہیں۔ مسزید سے کہ ہم نے اپنے دون ترمیں کاعن نے بغیر ماحول کو مسروغ دیا ہے۔

منقسمه منافع (Dividend)

جیب کہ اوپر بیان کیا گئی ہے، تاہم بورڈ آف ڈائر کیٹ رز سرمای کی بنیاد کو مستخام کرنے، مسنزید من فع بخشی اور حصص یافتگان کے سرمای کی ت در مسین اضافے کے لیے پر'عسنرم ہیں۔اسس لیے زیر حسائزہ سال مسین کسی منظمہ من فع کا عسلان نہیں کی اگلیا ہے۔

آڏيٽرز

موجودہ آؤیٹ رز، میسرز آرایس ایم اویس حیدرلیاقت نعمان، حیارٹرڈ اکاؤنٹنٹس ریٹ ائر ہو چکے ہیں۔ بورڈ نے مالی سال26- 2025 کے لیے کمپنی کے بیبرونی آؤیٹ رز کے طور پر میسرز اویس حیارٹرڈ اکاؤنٹنٹس کے نام کی سفار شس کی ہے جبنہوں نے اسس کام کو کرنے کی رضامت دی بھی دی ہے۔

آؤیٹر کی رپورٹ میں کمپنی کے حباری رہنے پر تثویش کے معاملے کواہم پیراگراف میں شامل کیا ہے۔ تاہم، انظامیہ محبوس کرتی ہے کہ کمپنی ایک حباری رہنے والا ادارہ ہے جیسا کہ مالیاتی بیانات کے نوٹ 1.3میں تفصیل سے بیان کیا گیا ہے۔

حصص رکھنے کار جحبان

30 جون 2025 پر حصص رکھنے کار جمسان منسلک ہے۔

اظهارتشكر

ہم بورڈ آف ڈائر کیٹ رز کی حبانب سے اپنے معزز تھی یافتگان اور وت بل ویہ صدر صدار فنین کے مشکور ہیں جھوں نے انویسٹ کیپیٹل انویسٹ میپیٹل انویسٹ بینک لمیٹٹ بینک لمیٹٹ بینک اور گرضوابطی اداروں کے بھی انکی مسلسل بہنے اور گرانی کے سشکر گزار ہیں۔

ہم صارف میں کی توقع اسے پورااتر نے اور تمسینی کے اہداف اور معت اصد کے حصول کے لئیے اٹکی مگن کے لیے اپنے ساتھ میول کی بھی تعسریف کرنا حیابیں گے۔

منحانب وبرائے بورڈ آن ڈئر یکٹرز

محمد آصف چیف ایگز کیٹیو آفیس لاہور 2025ء (2025

Pattern of Shareholding

As at June 30, 2025

No. of	Shareholding		Total Shares	No. of	Shareholding		Total Shares
hareholders	From	То	held	Shareholders	From	То	held
1,477	1	100	53,783	9,248	Brought	forward	28,814,576
3,607	101	500	827,627	1	265,001	270,000	270,000
640	501	1,000	494,647	1	270,001	275,000	271,633
2,662	1,001	5,000	5,480,301	1	280,001	285,000	280,800
409	5,001	10,000	3,018,934	2	295,001	300,000	600,000
127	10,001	15,000	1,590,433	1	325,001	330,000	327,500
70	15,001	20,000	1,259,604	1	425,001	430,000	427,000
52	20,001	25,000	1,217,232	1	435,001	440,000	435,300
23	25,001	30,000	629,270	1	450,001	455,000	455,000
28	30,001	35,000	942,769	1	480,001	485,000	481,260
22	35,001	40,000	845,757	1	485,001	490,000	487,169
11	40,001	45,000	476,670	3	495,001		1,500,000
28	45,001	50,000	1,380,818	1	500,001		502,678
3	50,001	55,000	160,000	1	525,001		529,333
10	55,001	60,000	585,297	1	575,001		577,000
6	60,001	65,000	382,105	1	580,001		583,080
6	65,001	, 70,000	410,236	1	590,001		595,000
4	, 70,001	75,000	295,553	1	650,001		652,147
3	75,001	80,000	231,036	1	660,001		664,776
2	80,001	85,000	165,589	1	995,001		1,000,000
1	85,001	90,000	89,700	1	1,085,001		1,085,500
4	90,001	95,000	373,564	1	1,145,001		1,149,10
17	95,001	100,000	1,695,242	2	1,195,001		2,400,000
5	100,001	105,000	508,898	1	1,205,001		1,206,500
2	105,001	110,000	216,045	1	1,295,001		1,299,000
2	110,001	115,000	229,554	1	1,350,001		1,350,40
1	115,001	120,000	120,000	1	1,435,001		1,438,000
3	120,001	125,000	373,592	1	1,495,001	1,500,000	1,500,000
1	125,001	130,000	130,000	1	1,850,001		1,852,72
2	145,001	150,000	296,500	1	2,040,001		2,041,042
1	165,001	170,000	169,322	1	2,175,001		2,180,000
1	170,001	175,000	175,000	1	4,245,001		4,246,917
1	185,001	190,000	185,492	1	5,970,001		5,975,000
1	190,001	195,000	192,000	1	8,395,001		8,400,000
2	195,001	200,000	397,321	1	9,240,001		9,240,720
2	210,001	215,000	427,000	1	9,435,001		9,435,740
3	215,001	220,000	657,275	1	9,605,001		9,609,69
1	220,001	225,000	225,000	1		10,855,000	10,854,049
		230,000	454,848			11,700,000	11,700,000
2 2	225,001			1		27,000,000	
	230,001	235,000	461,222	1			27,000,000
1	240,001	245,000	242,340	1		64,225,000	64,224,125
3	245,001 Carry forwa	250,000	747,000 28,814,576	9,293	67,220,001 Tot	67,225,000	67,224,125 284,866,89 6

Pattern of Shareholding

As at June 30, 2025

Categories of Shareholders	Physical	CDC	Shares held	% age
Directors, Chief Executive Officer, their Spouses and Minor Childern	1,000	131,450,750	131,451,750	46.14
Associated Companies, undertakings and related parties			-	-
NIT & ICP	-	9,609,692	9,609,692	3.37
Banks, DFIs & NBFCs	188,815	200,079	388,894	0.14
Insurance Companies	100,672	22,100	122,772	0.04
Modarabas and Mutual Funds	603,834	-	603,834	0.21
General Public a) Local b) Foreign	9,482,790	79,866,875 -	89,349,665 -	31.37 -
Other Companies a) Local b) Foreign	518,598 12,857	52,808,834 -	53,327,432 12,857	18.72 0.00
Total	10,908,566	273,958,330	284,866,896	100.00

Shareholders holding 10% and more

Mrs. Fiza Zahid (Director)	-	64,224,125	64,224,125	22.55
Mrs. Ayesha Shehryar (Director)	-	67,224,125	67,224,125	23.60
Total	-	131,448,250	131,448,250	46.15

Seven Years Key Financial and Operating Data

Statement of Financial Position	2025	2024	2023	2022	2021	2020	2019
Ordinary share capital	2,848,669	2,848,669	2,848,669	2,848,669	2,848,669	2,848,669	2,848,669
Equity	761,190	700,500	537,612	475,322	382,788	291,450	256,275
Liabilities	806,689	598,094	531,765	582,110	559,623	676,940	693,824
Net Investment in Lease	394,870	197,033	298,884	419,721	452,824	369,239	364,251
Musharakah/Finances	756,913	556,522	456,763	341,824	216,462	319,958	230,628
Total Assets	1,567,879	1,298,594	1,088,295	1,057,432	942,411	968,390	950,098
Statement of Profit or Loss							
Total Income	181,537	155,576	130,796	115,335	69,573	127,783	72,218
Financial charges-Net	8	3	12,041	(795)	(8,814)	(17,155)	9,419
Admin & Operating Expense	36,494	37,294	34,951	27,282	23,877	23,071	35,546
Profit / (Loss) Before Tax	150,730	145,978	99,233	121,543	91,080	68,888	36,531
Profit / (Loss) After Tax	126,742	124,619	89,760	95,273	83,858	46,123	(116,366)
Break up Value of Share	2.67	2.46	1.89	1.67	1.34	1.02	0.90
Market Value per Share	10.27	1.42	0.99	1.47	2.83	0.80	0.82
Financial Ratios:							
Earning per share	0.445	0.437	0.315	0.334	0.294	0.162	(0.408)
Revenue Per Share	0.637	0.546	0.459	0.405	0.244	0.449	0.254

Disclosure

The Securities and Exchange Commission of Pakistan (SECP) has introduced Environmental, Social and Governance (ESG) disclosure guidelines for listed companies for issues like promoting gender diversity, environment protection and paperless environment. Since the size of the company is very small and passing through a phase of survival and stability it has a very small number of employees which all are male. However, the vision of the company is to enhance gender diversity as soon as the company grows to substantial level.

GENDER PAY GAP STATEMENT

As per requirement of Circular 10 of 2024 of the Securities & Exchange Commission of Pakistan (SECP) the gender pay gap calculation for the year ending June 30, 2025 is given below:

a) Mean gender Pay Gap: - 49.32

b) Median gender Pay Gap: - 132.76

c) Any other data / details as deemed relevant: nil

For Invest Capital Investment Bank Limited

THE

Chief Executive Officer

Independent Auditor's Review Report

to the members of Invest Capital Investment Bank Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the listed companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Invest Capital Investment Bank Limited (the Company) for the year ended June 30, 2025 in accordance with the requirements of regulations 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirenments of the Regulations. A review is limited primarily to inquiries of the company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors'statement on internal control covers all risks and control or to form an opinion on effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon the recommendations of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2025.

RSM/AVAIS HYDER LIAQUAT NAUMAN CHARTERED ACCOUNTANTS

Place: Lahore.

Date: October 02, 2025

UDIN: CR202510193aqosPK4He

Statement of Compliance

with Listed Companies (Code of Corporate Governance) Regulations, 2019 For the year ended June 30, 2025

The company has complied with the requirements of the Regulations in the following manner:

1. The total number of directors is seven as per the following:

Gendar	Number
Male	5
Female	2

2. The composition of Board is as follows:

Category	Names
Independent Directors	Mr. Zahir Qamar
	Mr. Abdul Shakoor
Non-Executive Directors	Mrs. Ayesha Shehryar
	Mr. Muhammad Qasim
	Mr. Shahab Ud Din Khan
Executive Directors	Mr. Muhammad Asif
	Mrs. Fiza Zahid
Female Directors	Mrs. Ayesha Shehryar
	Mrs. Fiza Zahid

The 1/3rd number of independent directors as per regulation 6 of the code of corporate governance 2019 works out to 2.33. As per the rounding norms any fraction more than 0.50 is rounded off to one and less than 0.50 is ignored. Accordingly, the company opted for 2 independent directors.

- 3. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company;
- 4. The company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures;
- The board has developed a vision / mission statement, overall corporate strategy and significant policies of the company. The Board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the company;
- 6. All the powers of the board have been duly exercised and decisions on relevant matters have been taken by the board / shareholders as empowered by the relevant provisions of Companies Act, 2017 ("Act") and these Regulations;
- 7. The meetings of the Board were presided over by the Chairperson and, in her absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of board;
- 8. The Board has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations;
- 9. Currently, one director is exempt from the directors training certification requirement by virtue of his experience as prescribed by listing regulations of Pakistan Stock Exchange whereas all the remaining six directors have completed the directors training program.
- 10. The board has approved appointment of chief financial officer, company secretary and head of internal audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
- 11. Chief financial officer and chief executive officer duly endorsed the financial statements before approval of the board;
- 12. The board has formed Committees comprising of members given below:

a) Audit Committee

1) Mr. Zahir Qamar	Chairman
2) Mr. Shahab Ud Din Khan	Member
3) Mr. Abdul Shakoor	Member

b) HR and Remuneration Committee

1) Mr. Muhammed Qasim	Chairman
2) Mr. Muhammad Asif	Member
3) Mr. Zahir Qamar	Member

c) Risk Management Committee

1) Mr. Zahir Qamar	Chairman
2) Mr. Muhammad Asif	Member
3) Mr. Shahab Ud Din Khan	Member

d) Sustainability Committee

1) Mrs. Fiza Zahid	Chairperson
2) Mr. Zahir Qamar	Member
3) Mr. Shahab Ud Din Khan	Member

- 13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;
- 14. The frequency of meetings quarterly/half yearly/yearly) of the committee were as per following:

a) Audit Committee:	Four (4)
b) HR and Remuneration Committee:	One (1)
c) Risk Management Committee:	One (1)
d) Sustainability Committee:	One (1)

- 15. The Board has set up an effective internal audit function/ or has outsourced the internal audit function to who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company;
- 16. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and registered with the Audit Oversight Board of Pakistan, that they or all of their partners are with compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the chief executive officer, chief financial officer, head of internal audit, company secretary or director of the company;
- 17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard;
- 18. We confirm that all requirements of the regulations 3,6,7,8,27,32,33 and 36 of the Regulations have been complied with;

For and on behalf of the Board of Directors

MUHAMMAD ASIF Chief Executive Officer AYESHA SHEHRYAR Chairperson

Independent Auditor's Report

To the members of Invest Capital Investment Bank Limited Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of Invest Capital Investment Bank Limited(the Company), which comprise the statement of financial position as at June 30, 2025, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policies information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2025 and of the profit, other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan, The ICAP Code of Ethics for Chartered Accountants (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty relating to Going Concern

We draw attention to Note 1.3 in the financial statements, which indicates that the Company has suffered operating losses in prior years, and as at the statement of financial position date, the accumulated loss of the company is Rs. 228.33 million. The events or conditions, along with other matters as set forth in Note 1.3, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following is the Key audit matter:

Sr. No.	Key Audit Matter	How our audit addressed the key audit matter
1)	Regulatory Provisions against Non-Performing assets	
	Refer to Note # 8, 9, 10, 12, 13, 14, and 16 to the Statement of financial position; management has made provisions for non-performing net investment in finance lease, long term musharika finances, long term loans, short term musharika finances, short term finances, ljarah rental receivables, advances and other receivables in accordance with NBFC and Notified Entities Regulations 2008 that require significant judgments including estimates of Forced Sale Value of assets held as collateral.	Our key audit procedures in respect of provision against non-performing assets, amongst others, include the following: We assessed whether all assets are classified appropriately among regular, sub-standard, doubtful and loss category based on period since which they are outstanding. For non-performing receivables eligible for Forced Sale Value benefit of mortgaged properties held as security, we evaluated whether valuation reports are available and valid.
		We examined that reversal of provision has been made as per specified conditions in the NBFC and Notified Entities Regulations 2008.
		We inspected mortgage deeds to substantiate existence of leased assets held as collateral.
2)	Refer to Note 28 to the financial statements. The Company has a payable balance of Rs.	Our key audit procedures in respect of joint venture include the following:
	111.74 million recorded under the heading of due to joint venture in accrued and other liabilities.	We reviewed the agreement to assess its terms and conditions.
	Given the magnitude of the payable and the judgment required in determining its appropriate accounting treatment and presentation, we considered this matter to be significant to our audit.	We obtained specific management representations regarding the nature and purpose of the investment and payable balance.
	3 = = =	We inspected supporting documents and confirmations to verify the carrying amount.
		We evaluated the adequacy of related disclosures in the financial statements.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017(XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Syed Ali Adnan Tirmizey.

R\$M AVAIS HYDER LIAQUAT NAUMAN CHARTERED ACCOUNTANTS

Place: Lahore

Date: October 01, 2025

UDIN: AR202510193QiFSna8wo

Statement of Financial Position As at June 30, 2025

	Note	2025 Rupees	2024 Rupees
SSETS			
on-current assets			
Property and equipment	4	65,700,476	70,100,747
Intangible assets	5	395,070	564,386
Investment accounted for using equity method	6	140,341,224	138,764,415
Financial assets at fair value through other			
comprehensive income	7	132,200	-
Net investment in finance lease	8	235,333,937	52,507,920
Long term musharakah finances	9	-	-
Long term loans	10	470,058,461	275,819,290
Long term security deposits	11	2,330,225	2,330,225
		914,291,593	540,086,983
Chart targe revelopment finances	12	28,027,984	28,027,984
Short term musharakah finances Short term finances	13	135,679	122,906
ljarah rentals receivables	14	1,241,277	1,241,277
Current portion of non-current assets	15	418,254,122	397,069,245
Advances, deposits, prepayments and other receivables	16	29,669,208	37,853,497
Investment in treasury bills	17	65,719,448	238,712,934
Financial assets at fair value through profit or loss	18	80,138,274	8,191,032
Bank balances	19	30,401,179	47,288,304
		653,587,171	758,507,179
OTAL ASSETS		1,567,878,764	1,298,594,162
nare Capital and Reserves			
Authorized capital 485,000,000 ordinary shares of Rs. 10 each		4,850,000,000	4,850,000,000
485,000,000 ordinary shares of Rs. 10 each	20		
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital	20 21	4,850,000,000 2,848,668,960 59,816,000	2,848,668,960
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors		2,848,668,960	2,848,668,960
485,000,000 ordinary shares of Rs. 10 each		2,848,668,960	2,848,668,960 126,000,000
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves	21 22	2,848,668,960 59,816,000 (2,022,075,992)	2,848,668,960 126,000,000
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve	21 22 7	2,848,668,960 59,816,000 (2,022,075,992) - 132,200	2,848,668,960 126,000,000 (2,022,075,992 - -
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve	21 22	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve	21 22 7	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759)	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve	21 22 7	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss	21 22 7	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759)	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss	21 22 7	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759)	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss on-current liabilities Security deposits from clients	21 22 7 22	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss	21 22 7 22 23	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss on-current liabilities Security deposits from clients Redeemable capital	21 22 7 22 23 24	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Don-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group	21 7 22 22 23 24 25	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Don-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group urrent liabilities Current portion of non-current liabilities	21 22 7 22 23 24 25	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Dn-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group Irrent liabilities Current portion of non-current liabilities Accrued and other liabilities	21 22 7 22 23 24 25	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981 151,155,631	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962 43,575,305 150,344,210
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Concurrent liabilities Security deposits from clients Redeemable capital Liability related to outgoing group Irrent liabilities Current portion of non-current liabilities Accrued and other liabilities Profit / mark up payable	21 22 7 22 23 24 25 27 28 29	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981 151,155,631 187,364,347	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962 43,575,305 150,344,210 187,364,347
Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Con-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group Irrent liabilities Current portion of non-current liabilities Accrued and other liabilities Profit / mark up payable Unclaimed dividend	21 22 7 22 23 24 25 27 28 29 30	2,848,668,960 59,816,000 (2,022,075,992) 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 9,720,000 371,218,484 65,458,981 151,155,631 187,364,347 7,722,347	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962 43,575,305 150,344,210 187,364,347 6,855,990
485,000,000 ordinary shares of Rs. 10 each Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss Concurrent liabilities Security deposits from clients Redeemable capital Liability related to outgoing group Irrent liabilities Current portion of non-current liabilities Accrued and other liabilities Profit / mark up payable	21 22 7 22 23 24 25 27 28 29	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981 151,155,631 187,364,347 7,722,347 23,769,121	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962 43,575,305 150,344,210 187,364,347 6,855,990 23,860,753
Issued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss con-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group surrent liabilities Current portion of non-current liabilities Accrued and other liabilities Profit / mark up payable Unclaimed dividend Provision for taxation - income tax	21 22 7 22 23 24 25 27 28 29 30	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981 151,155,631 187,364,347 7,722,347 23,769,121 435,470,427	2,848,668,960 126,000,000 (2,022,075,992 - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962 43,575,305 150,344,210 187,364,347 6,855,990 23,860,753 412,000,605
lssued, subscribed and paid-up capital Loan from directors Capital reserves Capital reserve on amalgamation Statutory reserve Fair value reserve General reserve Accumulated loss con-current liabilities Security deposits from clients Redeemable capital Liability related to outgoing group current liabilities Current portion of non-current liabilities Accrued and other liabilities Profit / mark up payable Unclaimed dividend	21 22 7 22 23 24 25 27 28 29 30	2,848,668,960 59,816,000 (2,022,075,992) - 132,200 102,976,444 (228,327,759) 761,189,853 361,498,484 - 9,720,000 371,218,484 65,458,981 151,155,631 187,364,347 7,722,347 23,769,121	2,848,668,960 126,000,000 (2,022,075,992 - - 102,976,444 (355,069,817 700,499,595 173,133,962 - 12,960,000 186,093,962

The annexed notes 1 to 45 form an integral part of these financial statements.

Muhammad Asif Chief Executive Officer

Ayesha Shehryar Chairperson

Statement of Profit or Loss For the Year Ended June 30, 2025

	Note	2025 Rupees	2024 Rupees
Income			
Income from leasing operations		46,822,103	25,238,479
Operating lease rentals		16,494	-
Profit on musharakah investments		1,622,955	1,596,643
Income from finances Income on deposits with banks		72,668,227 9.212.041	71,833,812 4,596,952
Income from investment in treasury bills		7,046,877	16,612,601
Profit from joint venture		1,576,809	6,160,178
Dividend income		89,754	5,756,184
Net gain on sale of marketable securities		6,959,312	9,568,752
Capital Gain on sale of treasury bills		19,426,491	10,926,511
Unrealized gain / (loss) on financial assets at fair value-net	L	8,409,000	(1,875,035)
xpenses		173,850,063	150,415,077
Administrative and operating expenses	32	(36,494,160)	(37,294,368)
Financial charges	33	(7,519)	(3,437
	_	(36,501,679)	(37,297,805)
	0.4	137,348,384	113,117,272
Other income	34 _	7,686,431 145,034,815	5,160,506 118,277,778
Provision reversed / (charged) on non-performing loans and write-offs			
. 3			
Reversal / (provision) against:	Г		
Reversal / (provision) against: Finance lease receivable and rentals - net		2,922,415	1,150,063
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance		(114,694)	-
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances		(114,694) 662,803	395,964
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables		(114,694)	395,964 27,967,728
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances		(114,694) 662,803	395,964
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate		(114,694) 662,803	395,964 27,967,728
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables		(4,241,297) 5,694,895	395,964 27,967,728 688,688 - 30,202,443
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables		(114,694) 662,803 6,465,668 - (4,241,297)	395,964 27,967,728 688,688
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables	35	(4,241,297) 5,694,895	395,964 27,967,728 688,688 - 30,202,443 148,480,221
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables Profit for the year before income tax and Levies	35 _	[4,241,297] 5,694,895 150,729,710	395,964 27,967,728 688,688 - 30,202,443 148,480,221
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables Profit for the year before income tax and Levies Levies	35 -	(114,694) 662,803 6,465,668 - (4,241,297) 5,694,895 150,729,710 (2,913,972)	395,964 27,967,728 688,688 - 30,202,443 148,480,221 (2,502,404)
Reversal / (provision) against: Finance lease receivable and rentals - net Vehicle finance Long term / short term musharakah finances Other receivables Investment in term finance certificate Balances (written off): Other receivables Profit for the year before income tax and Levies Levies	_	(114,694) 662,803 6,465,668 - (4,241,297) 5,694,895 150,729,710 (2,913,972) 147,815,738	395,964 27,967,728 688,688 30,202,443 148,480,221 (2,502,404) 145,977,817

The annexed notes 1 to 45 form an integral part of these financial statements.

Muhammad Asif Chief Executive Officer Ayesha Shehryar Chairperson

Statement of Comprehensive Income For the Year Ended June 30, 2025

	2025 Rupees	2024 Rupees
Profit for the year	126,742,058	124,619,468
Other comprehensive income		
Items that will not be subsequently reclassified to profit or loss		
Changes in the fair value of equity investments at fair value through other comprehensive income	132,200	19,350,289
Total comprehensive Income for the year	126,874,258	143,969,757

The annexed notes 1 to 45 form an integral part of these financial statements.

Chief Executive Officer

Ayesha Shehryar Chairperson

Statement of Cash Flows For the Year Ended June 30, 2025

	2025 Rupees	2024 Rupees
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit for the year before income tax and Levies	150,729,710	148,480,221
Adjustments for non cash charges and other items:		
Depreciation of property and equipment	4,413,791	5,124,148
Amortization of intangible assets	169,316	241,879
(Reversal) / provision against:		2,07
Finance lease receivable and rentals - net	(2,922,415)	(1,150,063
Vehicle finance	114,694	(1,100,000
Long term / short term musharakah finances	(662,803)	(395,964
Other receivables	(6,465,668)	(27,967,728
Investment in term finance certificate	(0,400,000)	(688,688)
invocations in soft intrance established		(000,000
Balances written off:		
lease receivables	_	_
Other receivables	4,241,297	
Gain on disposal of operating assets	(1,967,520)	
Unrealised Gain on financial assets at fair value	(8,409,000)	1,875,035
Net (gain) on sale of marketable securities	(6,959,312)	(9,568,75
Profit from joint ventures	(1,576,809)	(6,160,179
Dividend income	(89,754)	(5,756,184
Financial charges	7,519	3,437
Capital gain on sale of treasury bills	· 1	3,43 <i>7</i> (10,926,51 <i>)</i>
Profit on treasury bills	(19,426,490)	
Tront off a casary bills	(7,046,877) (46,580,031)	(16,612,60′ (71,982,17′
Cash flow from operating activities before working capital changes	104,149,679	76,498,050
Changes in working capital		
(Increase) / decrease in current assets		
Short term finances	(12,773)	(71,96
Advances, deposits, prepayments and other receivables	3,667,019	32,614,280
Increase in current liabilities	3,654,246	32,542,318
Accrued and other liabilities	811,421	14,625,922
Cash generated from operations	108,615,346	123,666,290
Financial charges paid	(7,519)	(3,437
Income tax paid	(27,417,038)	(18,639,448
Dividend paid		(1,430
Net cash generated from operations	81,190,789	105,021,975

Muhammad Asif Chief Executive Officer Ayesha Shehryar Chairperson

2025 Rupees	2024 Rupees

b) CASH FLOWS FROM INVESTING ACTIVITIES

(Additions) in:		
Property and equipment	(49,000)	(53,000)
Recovery of / (investment in):		
Net investment in finance lease	(154,751,677)	9,648,263
Vehicle Finance	(114,694)	-
Long term musharakah finances	662,803	1,884,742
Long term loans	(30,327,775)	40,266,855
Financial assets at fair value through profit or loss	(56,578,930)	14,484,742
Proceeds from disposal of operating assets	2,003,000	-
Proceeds of Financial assets at fair value through other		
comprehensive income	-	37,492,964
Investment in treasury bills	209,546,247	(177,326,424)
Investment in term finance certificate	-	688,688
Profit received on unclaimed dividend	866,358	803,964
Dividend received	89,754	5,756,184
Net cash (used in) investing activities	(28,653,914)	(66,353,022)

c) CASH FLOWS FROM FINANCING ACTIVITIES

(Repayment of) / Receipts from: Redeemable capital	- (22.424.222)	(1,500,000)
Loan from director Liability related to outgoing group Net cash (used in) financing activities	(66,184,000) (3,240,000) (69,424,000)	(3,240,000)
Net (decrease) / increase in cash and cash equivalents (a+b+c)	(16,887,125)	33,928,953
Cash and cash equivalents at the beginning of the year	47,288,304	13,359,351
Cash and cash equivalents at the end of the year	30,401,179	47,288,304

The annexed notes 1 to $45\,$ form an integral part of these financial statements.

Muhammad Asif Chief Executive Officer Ayesha Shehryar Chairperson

Statement of Changes in Equity For the Year Ended June 30, 2025

			Capital Reserve	Revenue	Reserves		
	Issued, subscribed and paid-up capital	Loan from directors	Capital reserve on amalgamation	General reserve	Accumulated loss	Fair value reserve	Total
·				Rupees			
Balance as at July O1, 2023	2,848,668,960	126,000,000	(2,022,075,992)	102,976,444	(509,391,449)	10,351,875	556,529,838
Total comprehensive income for the year							
Profit for the year	-	-	-	-	124,619,468	-	124,619,468
Other comprehensive income							
Items that will not be subsequently reclassified to profit or loss							
Changes in the fair value of equity investments at fair value through other comprehensive	-	-	-	-	-	19,350,289	19,350,289
	-	-	-	-	124,619,468	19,350,289	143,969,757
Other item: Adjustment of fair value of equity investment transferred to profit and loss account on dispo	-	-	-	-	29,702,164	(29,702,164)	-
Balance as at June 30, 2024	2,848,668,960	126,000,000	(2,022,075,992)	102,976,444	(355,069,817)	-	700,499,595
Total comprehensive income for the year							
Profit for the year	-	-	-	-	126,742,058	-	126,742,058
Other comprehensive income							
Items that will not be subsequently reclassified to profit or loss							
Changes in the fair value of equity investments at fair value through other comprehensive	-	-	-	-	-	132,200	132,200
	-	-	-	-	126,742,058	132,200	126,874,258
Transaction with Owners:							
Loan from directors-repaid Transfer to short term loan from directors	-	(66,184,000) -	-	-	-	-	(66,184,000) -
Balance as at June 30, 2025	2,848,668,960	59,816,000	(2,022,075,992)	102,976,444	(228,327,759)	132,200	761,189,853

The annexed notes 1 to 45 form an integral part of these financial statements.

Muhammad Asif Chief Executive Officer Ayesha Shehryar Chairperson

Notes to the Financial Statements

For the Year Ended June 30, 2025

1. LEGAL STATUS AND OPERATIONS

- 1.1 Invest Capital Investment Bank Limited ('the Company') is a public limited company incorporated in Pakistan under the repealed Companies Ordinance, 1984 (Repealed with the enactment of the Companies Act, 2017 on May 30, 2017). The Company is engaged in the business of leasing and investment finance activities as a Non-Banking Finance Company (NBFC) and is regulated by the Securities and Exchange Commission of Pakistan (SECP). The Company is listed on Pakistan Stock Exchange Limited. The registered office of the Company is situated at Flat No. 2, 1st Floor, Plot No. 38-C, 22nd Commercial Street, Phase II Ext., DHA, Karachi in the province of Sindh. The branches of the company are located at Lahore, Peshawar and Gujranwala.
- 1.2 In 2009, the Company entered in a scheme of arrangement for the amalgamation by way of merger of Al-Zamin Leasing Corporation Limited (AZLCL) and Al-Zamin Leasing Modaraba (AZLM) with and into Invest Capital Investment Bank Limited. All the assets, liabilities and reserves of AZLCL and AZLM were vested with and assumed by the Company. The Honorable High Court of Sindh approved the amalgamation by way of merger through order dated December 08, 2009 effective from June 30, 2009 (close of business).
- 1.3 The Company suffered financial and operational difficulties from 2009 to 2011. These financial and operational difficulties resulted as under:
 - the Company suffered huge operating loss till 2011 and as at the statement of financial position date, the accumulated loss is Rs.228.33 million (2024: Rs.355.07 million).
 - the Company has been unable to comply with the terms of certain loan agreements as explained in detail in the relevant notes to the financial statements.
 - the Company has been facing difficulty in recovery of its leases and loans portfolio.

There has been material uncertainty related to events and conditions which may cast significant doubt about the Company's ability to continue as a going concern and, therefore the Company may not be able to realize its assets and discharge its liabilities in the normal course of business.

However, the management implemented its multi-facet plan which resulted in improvement in the financial and operational condition of the Company. The plan and efforts and their impact on the financial and operational conditions of the Company are discussed below:

(a) Substantial reduction in administrative and other expenses

The management of the Company is putting the effort to keep the administrative and other operating expenses to minimum possible level over the years, without affecting the operational efficiency of the Company.

(b) Leasing and financing business

The Company is mainly carrying out car leasing and financing

business at very attractive rates and reasonable deposit margin. During the year leases and finances amounting to Rs.746.90 million (2024: Rs. 258.27 million) have been disbursed. The disbursement of leases has significantly increased as compared to last year. Management is hopeful that leasing business and return on investment in treasury bills will contribute in improving the operating results and equity position of the Company.

(c) Settlement / rescheduling of loans / finances with lenders

The Management has settled all the outstanding loans with various banks / financial institutions through cash payment / transfer of the Company's lease / loan portfolios and immovable properties / shares / other assets with waiver of mark-up.

(d) Disposal of non-core assets

The management is committed to dispose off non core assets, during the year 2019 the management had disposed off all non-core assets. Disposal of non core assets has resulted in improvement in the liquidity position of the Company.

(e) Improved recovery of leases and loans portfolio

The Company has been putting all its efforts for recovery from leases and loans portfolio. Net recovery during the year is Rs. 383.59 million (2024: Rs. 308.47 million). This amount has been utilized in the new leasing business, as well as, in meeting the other obligations.

The above mentioned plans / efforts have helped to overcome the financial and operational problems of the Company. Considering management's plans and the positive results of the mitigating actions as discussed in para (a) to (e) above, management is confident that the Company will continue as a going concern.

2. BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the requirements of the Companies Act, 2017, the Non-Banking Finance Companies (Establishment and Regulation) Rules, 2003 (the NBFC Rules), the Non-Banking Finance Companies and Notified Entities Regulations, 2008 (the NBFC Regulations), the directives issued by the Securities and Exchange Commission of Pakistan (SECP) and approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Accounting / Financial Reporting Standards (IASs / IFRSs) issued by the International Accounting Standards Board as are notified under the Companies Act, 2017. Wherever the requirements of the Companies Act, 2017, the NBFC Rules, the NBFC Regulations or the directives issued by SECP differ with the requirements of IASs / IFRSs, requirements of the Companies Act, 2017, the NBFC Rules, the NBFC Regulations or the directives issued by SECP prevail.

2.2 Basis of measurement

These financial statements have been prepared under the 'historical cost convention' except:

- Investments at fair value through statement of profit or loss and Investments stated at fair value through other comprehensive income.
- Investment in joint venture at equity method.

2.3 Functional and presentation currency

These financial statements have been prepared in Pakistani Rupee which is the functional and presentation currency of the Company. Figures have been rounded off to the nearest Rupee.

2.4 Accounting estimates and judgments

The preparation of financial statements in conformity with approved accounting standards as applicable in Pakistan, requires the management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which estimates are revised.

Information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on amounts recognized in the financial statements are as under:

- Property and equipment (Note 4)
- Intangible assets (Note 5)
- Net investment in finance lease (Note 8)
- ljarah rentals receivables (Note 14)
- Long term musharakah finances (Note 9)
- Long term loans (Note 10)
- Short term musharakah finances (Note 12)
- Short term finances (Note13)

2.5 Application of new and revised International Financial Reporting Standards (IFRSs)

2.5.1 Standards, amendments to standards and interpretations becoming effective in current year

The following standards, amendments to standards and interpretations have been effective and are mandatory for financial statements of the Company for the periods beginning on or after July 01, 2024 and therefore, have been applied in preparing these financial statements.

 Amendments to IAS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

Amendments to IAS 1 are made to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer settlement must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right

The amendments have no material impact on the company's financial statements.

- Amendments to IFRS 16 - Lease Liability in a Sale and Leaseback

The amendment to IFRS 16 Leases specifies the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains.

The amendments have no material impact on the company's financial statements.

- Amendments to IAS 7 and IFRS 7 - Disclosures: Supplier Finance Arrangements

The amendments specify disclosure requirements to enhance the current requirements, which are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

The amendments clarify the characteristics of supplier finance arrangements. In these arrangements, one or more finance providers pay amounts an entity owes to its suppliers. The entity agrees to settle those amounts with the finance providers according to the terms and conditions of the arrangements, either at the same date or at a later date than that on which the finance providers pay the entity's suppliers.

The amendments have no material impact on the company's financial statements.

Accounting Standard - Non-Going Concern Basis of Accounting

The Institute of Chartered Accountants of Pakistan (ICAP) has issued accounting standards to specify the basis of accounting for a non-going concern entity.

The basis of accounting establishes principles and requirements for how the non-going concern entity shall account for and present effects of transactions, other events and conditions in its financial statements. This will enable users of the financial statements in evaluating the nature and financial effects of non-going concern position, financial performance and cash flows.

The standard establishes principles and requirements for how a reporting entity when preparing financial statements on an assumption other than going concern should:

a. Recognizes and measures in its financial statements, assets, liabilities, income and expense; and

b. Discloses information

The amendments have no material impact on the company's financial statements.

2.5.2 Standards, amendments to standards and interpretations becoming effective in current year but not relevant

There are certain amendments to standards that became effective during the year and are mandatory for accounting periods of the Company beginning on or after July O1, 2024 but are considered not to be relevant to the Company's operations and are, therefore, not disclosed in these financial statements.

2.5.3 Standards, amendments to standards and interpretations becoming effective in future periods

There are certain standards, amendments to the IFRS and interpretations that are mandatory for companies having accounting periods beginning on or after July 1, 2025 but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these financial statements, except for the following:

Amendments to IAS 21 - Lack of exchangeability

The amendment to IAS 21 specifies how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking.

A currency is considered to be exchangeable into another currency when an entity is able to obtain the other currency within a time frame that allows for a normal administrative delay and through a market or exchange mechanism in which an exchange transaction would create enforceable rights and obligations.

If a currency is not exchangeable into another currency, an entity is required to estimate the spot exchange rate at the measurement date.

The amendments are effective for the annual periods beginning on or after January 01, 2025.

The amendments are not expected to have any material impact on the company's financial statements.

Amendments to IFRS 9 and IFRS 7 - Classification and Measurement of Financial Instruments

The amendments clarifies that a financial liability is derecognised on the 'settlement date', i.e., when the related obligation is discharged, cancelled, expires or the liability otherwise qualifies for derecognition. It also introduces an accounting policy option to derecognise financial liabilities that are settled through an electronic payment system before settlement date if certain conditions are met.

The amendments clarifies how to assess the contractual cash flow characteristics of financial assets that include environmental, social and governance (ESG)-linked features and other similar contingent features

The amendments clarifies the treatment of non-recourse assets and contractually linked instruments

The amendments requires additional disclosures in IFRS 7 for financial assets and liabilities with contractual terms that reference a contingent event (including those that are ESG-linked), and equity instruments classified at fair value through other comprehensive income.

The amendments are effective for the annual periods beginning on or after January 01, 2026.

The amendments are not expected to have any material impact on the company's financial statements.

IFRS 18 - Presentation and Disclosure in Financial Statements

IFRS 18 Presentation and Disclosure in Financial Statements replaces IAS 1 Presentation in Financial Statements. IFRS 18 introduces new categories and subtotals in the statement of profit or loss. It also requires disclosure of management-defined performance measures (as defined) and includes new requirements for the location, aggregation and disaggregation of financial information.

An entity will be required to classify all income and expenses within its statement of profit or loss into one of five categories: operating; investing; financing; income taxes; and discontinued operations.

IFRS 18 introduces the concept of a management-defined performance measure (MPM) which it defines as a subtotal of income and expenses that an entity uses in public communications outside financial statements, to communicate management's view of an aspect of the financial performance of the entity as a whole to users. IFRS 18 requires disclosure of information about all of an entity's MPMs within a single note to the financial statements and requires several disclosures to be made about each MPM.

IFRS 18 differentiates between 'presenting' information in the primary financial statements and 'disclosing' it in the notes.

IFRS 18 requires aggregation and disaggregation of information to be performed with reference to similar and dissimilar characteristics.

The amendments are effective for the annual periods beginning on or after January 01, 2027.

The amendments may have a material impact on the company's financial statements in future periods.

IFRS 19 - Subsidiaries without Public Accountability: Disclosures

IFRS 19, allows eligible entities to elect to apply reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS accounting standards. Unless otherwise specified, eligible entities that elect to apply IFRS 19 will not need to apply the disclosure requirements in other IFRS accounting standards.

The amendments are effective for the annual periods beginning on or after January 01, 2027.

The amendments are not expected to have any material impact on the company's financial statements.

- Amendments to IFRS 10 and IAS 28 - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments deal with situation where there is a sale or contribution of assets between investor and its associate or joint venture.

The amendments states that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in IFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

The effective date of the amendments have yet to be set by the Board, however earlier application of the amendments is permitted. The amendments are not expected to have any material impact on the company's financial statements.

2.5.4 Standards, amendments to standards and interpretations becoming effective in future period but not relevant

There are certain new standards, amendments to standards and interpretations that are effective from different future periods but are considered not to be relevant to the Company's operations, therefore, not disclosed in these financial statements.

3. MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Property and equipment

Property and equipment, except freehold land are stated at cost less accumulated depreciation and accumulated impairment losses (if any). Freehold land is carried at cost less impairment in value, if any.

Depreciation is charged to income applying the reducing balance method over the estimated useful life of related assets at the rates specified in Note 4 to the financial statements. Depreciation on additions during the year is charged from the month in which an asset is acquired or capitalised, while no depreciation is charged for the month in which an asset is disposed off. The assets' residual values and useful lives are reviewed at each financial year end and adjusted if impact on depreciation is significant.

Normal repairs and maintenance are charged to income as and when incurred. Major renewals and improvements are capitalized.

Gains and losses on disposal of property and equipment are included in current income.

Any revaluation increase arising on an item of property and equipment is recognised in other comprehensive income and presented as a separate component of equity as "Revaluation surplus on property and equipment", except to the extent that it reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously charged. Any decrease in carrying amount arising on the revaluation of an item of property and equipment improvements is charged to profit or loss to the extent that it exceeds the balance, if any, held in

the revaluation surplus on property and equipment relating to a previous revaluation of that asset. The revaluation reserve is not available for distribution to the Company's shareholders. The surplus on revaluation of property and equipment improvements to the extent of incremental depreciation charged is transferred to unappropriated profit.

3.2 Intangible assets

Intangible assets are recognized as assets if it is probable that future economic benefits will flow to the Company and the cost of such assets can be measured reliably. These are stated at cost less any accumulated amortization and accumulated impairment losses, if any.

The intangible assets of the Company comprise of computer softwares which are being amortized applying the reducing balance method over the estimated useful life of related assets at the rate specified in Note 5 to the financial statements. Amortization on additions during the year is charged from the month in which an asset is acquired or capitalised, while no amortization is charged for the month in which the asset is disposed off.

3.3 Impairment

Financial assets

A financial asset is assessed at each statement of financial position date to determine whether there is any objective evidence that it is impaired in accordance with the requirements of relevant accounting standards and guideline of NBFC Regulations. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows from the asset.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of estimated future cash flows discounted at the original effective interest rate.

All impairment losses are recognised in the statement of profit or loss.

Where impairment loss subsequently reverses, impairment loss is reversed to the extent that the remaining impairment loss is in accordance with the requirements of relevant accounting standards and guideline of NBFC Regulations and the carrying value of the assets represent the estimated net future cash flows from the assets.

The policy for impairment of investments (note 7 and 18) is disclosed in 3.5.

Non-financial assets

The carrying amounts of the Company's non-financial assets are reviewed at each statement of financial position date to determine whether there is any indication of impairment. If such indications exist, the asset's recoverable amount is estimated in order to determine the extent of impairment loss, if any. Impairment losses are recognised as expense in statement of profit or loss. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use.

Where impairment loss subsequently reverses, the carrying amounts of the assets are increased to the revised recoverable amounts but limited to the carrying amounts that would have been determined had no impairment loss been recognised for the assets in prior years. A reversal of an impairment loss is

recognised immediately in profit or loss, unless the relevant assets are carried at revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

3.4 Borrowing costs

Borrowing costs directly attributable to the acquisition or construction of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. Investment income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognised in statement of profit or loss in the period in which these are incurred.

3.5 Investments

The Company classifies its investments as disclosed in note 7 and 18 at fair value through other comprehensive income and fair value through profit or loss respectively on the basis of the Company's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income are held within a business model whose objective is both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are those financial assets which are either designated in this category or not classified in any of the other categories. A gain or loss on investment that is subsequently measured at fair value through profit or loss is recognised in profit or loss in the period in which it arises.

Dividends from such investments continue to be recognised in profit or loss when the Company's right to receive payment is established. Where an election is made to present fair value gains and losses on equity instruments in other comprehensive income there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment.

The Company assesses on a forward looking basis the expected credit losses associated with these financial assets carried at amortised cost and fair value through other comprehensive income. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The Company recognises in profit or loss, as an impairment gain or loss, the amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date.

Investments in joint ventures

These investments are accounted for using equity method of accounting. Under the equity method, an interest in a jointly controlled entity is initially

recorded at cost and adjusted thereafter for the post acquisition changes in equity of the joint venturer and dividend received during the year.

3.6 Financial liabilities

Financial liabilities are recognised at the time when the Company becomes a party to the contractual provisions of the instrument. All financial liabilities are recognised initially at fair value less directly attributable transactions costs, if any, and subsequently measured at amortised cost using effective interest method.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of original liability and recognition of a new liability and the difference in respective carrying amounts is recognised in the statement of profit or loss.

3.7 Net investment in finance lease, assets under ljarah arrangements, vehicle finance, musharakah finance, long term and short term loans / finances

Leases for which the Company is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Company is an intermediate lessor, it accounts for the head lease and the sub-lease as two separate contracts. The sub-lease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Amounts due from lessees under finance leases are recognised as receivables at the amount of the Company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Company's net investment outstanding in respect of the leases.

ljarah agreements commenced on or before June 30, 2008 and after July 01, 2011 are accounted for as finance lease and are included in the financial statements as 'Net investment in Ijarah finance' at an amount equal to the present value of the lease payments, including estimated residual value (net of allowance for non-operating lease).

ljarah agreements commenced between July O1, 2008 and June 30, 2011 are stated at cost less accumulated depreciation and impairment losses, if any in accordance with the Islamic Financial Accounting Standard 2 'Ijarah'. Depreciation is charged on these assets by using straight line method over the period of the lease. Gains and losses on disposals are determined by comparing amount of the corresponding assets.

Other lending arrangements comprising of vehicle finance, musharakah finance, long term and short term loans / finances are stated net of impairment losses, if any.

Allowance against non-performing balance is made in accordance with Prudential

Regulations for NBFC's issued by SECP and is charged to statement of profit or loss currently.

3.8 Assets acquired in satisfaction of finances

These are initially stated at lower of recoverable amount or the original claim of the Company. Difference between the above two is charged to statement of profit or loss. Subsequently, these are stated at carrying value less impairment loss, if any.

3.9 Receivable from terminated / matured contracts

These are stated net of impairment losses, if any. Impairment loss is recognised for doubtful receivables on the basis of Prudential Regulations for NBFCs issued by SECP or based on the judgment of management, whichever is higher. Bad debts are written off when identified.

3.10 Trade debts and other receivables

Trade debts are carried at original invoice amount less an estimate made for doubtful receivables based on the review of outstanding amounts at the year end. Balances considered bad are written off when identified. Other receivables are recognised at nominal amount which is fair value of the consideration to be received in future.

3.11 Cash and cash equivalents

Cash and cash equivalents for the purpose of cash flow statement comprise cash in hand, cash at banks and short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of change in value.

3.12 Staff retirement benefits

Defined contribution plan

The Company operates a defined contribution plan i.e. recognized provident fund scheme for all its eligible employees in accordance with the trust deed and rules made there under. Equal monthly contributions are made by the Company and the employees to the fund at the rate of 10% of basic salary.

3.13 Gain on sale and lease back transaction

This is amortised over the period of the related lease obligation.

3.14 Trade and other payables

Liabilities for trade and other payables are carried at cost which is the fair value of the consideration to be paid in future for goods and services received, whether billed to the Company or not.

3.15 Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events and it is probable that an out flow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the obligation can be made. However, provisions are reviewed at each statement of financial position date and adjusted to reflect the current best estimate.

3.16 Taxation

Tax Liability is based on taxable income at the current rates of taxation after taking into account available tax credits and rebates and charge / credit for prior years or minimum tax payable under the Income Tax Ordinance, 2001, whichever is higher.

Current tax

The charge for current taxation is calcualted on taxable income using the notified rate of taxation after taking into account tax credits and rebates available, if any is recognized as "current income tax expense".

Levies

Tax charged under Income Tax Ordinance, 2001 which is not based on taxable income and based on revenue or other basis other than taxable income is classified as levy. Minimum taxes in excess over the amount designated as income tax is recognized as levy falling under the scope of IFRIC 12/IAS 37.

Deferred tax

Deferred tax is provided, for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of recognised or settlement of the carrying amount of assets and liabilities, using tax rates enacted at the date of statement of financial position.

3.17 Foreign currency transactions

Foreign currency transactions are translated into Pakistani Rupee at exchange rates prevailing on the dates of transactions. Monetary assets and liabilities in foreign currencies are translated into Pakistani Rupee at the exchange rates prevailing at the statement of financial position date. Exchange differences are taken to statement of profit or loss.

3.18 Financial instruments

All the financial assets and financial liabilities are recognised at the time when the Company becomes a party to the contractual provisions of the instrument. Financial assets are derecognised when the Company loses control of the contractual rights that comprises the financial assets. Financial liabilities are derecognised when these are extinguished, that is, when the obligation specified in the contract is discharged, cancelled or expires. Any gain or loss on derecognition of the financial assets and financial liabilities is taken to the current income.

3.19 Offsetting of financial assets and liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if the Company has a legal enforceable right to set off the transaction and also intends either to settle on a net basis or to realize the asset and settle the liability simultaneously. Income and expenses arising from such assets and liabilities are also accordingly offset.

3.20 Revenue recognition

The company is following the financing method in accounting for recognition of finance lease contract. Under this method, the unearned income i.e, the excess of aggregated lease rentals and the estimated residual value over the cost of the lease asset is deferred and amortised over the term of lease applying the annuity method, so as to produce a constant rate of return on net investment in the finance lease. Front end fee, documentation charge gain / loss on the termination of the lease contract, commitment fee and other commission, if any are taken to income when earned .Revenue from finance lease is not accrued when rent is past due by ninety days or more.

- Mark up /interest on long term finances, Mortage finance, long term loans, lease and murabaha finance are recognised on a time proportion basis except that mark up/ interest /return on classified, loan and investment are recognised on receipt basis.
- Reversal of provision is recognised as per requirement of NBFC regulations.
- Dividend income from the investment is recognised when the right to receive the dividend is established.
- Gain / loss on the sale of investment is taken to income in the period in which it arises
- Unrealized gain / loss arising on the remeasurement of the securities classified as financial asset at fair value through profit or loss are included in the statement of profit and loss in the period in which they arise.
- Income on bank deposit are recognised on accrual basis.
- Rental income on investment property is recognised on accrual basis.
- Consultancy, corporate advisory, trusteeship and custodian fee are recognised as and when services are provided.

3.21 Earning per share

Basic EPS is calculated by dividing the profit or loss attributable to ordinary share holders of the Company by weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

3.22 Segment reporting

An operating segment is a distinguishable component of the Company that is engaged in business activities in which it earns revenue and incurs expenses, whose operating results are regularly reviewed by the management in decision making and for which discrete financial information is available. The Company's primary format of reporting is based on following operating segments.

Investments / financing

It consists of capital market, money market investments and financing functions. The activities include profit on bank deposits, term deposit receipts, capital gains on equity and debt securities, mark-up income on term finance certificates and sukuks and dividend income.

Leasing

It include all types of leases viz operating lease and finance lease are major source of revenue for the Company.

Other operations

It consists of advisory, consultancy function, musharakah, murabaha and all other functions not included in other segments.

Geographical segments

The Company operates in Pakistan only.

		Note	2025 Rupees	2024 Rupees
4.	Property and equipment			
	Operating assets	4.1	65,700,476	70,100,747

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Operating assets							
	Land (note 4.2)	Buildings	Office premises	Furniture and fixture	Office equipment	Vehicles	Total
					Rupees		
At July 01, 2023							
Cost Accumulated depreciation Written down value	19,377,350	44,251,140 (14,894,031) 29,357,109	14,042,407 (4,726,387) 9.316,020	2,039,668 (1,474,114) 565,554	12,107,909 (10,295,807) 1,812,102	20,332,930 (5,589,170) 14,743,760	112,151,404 (36,979,509) 75,171,895
Reconciliation of written down value at June 30, 2024							
Written down value as at July 01, 2023	19,377,350	29,357,109	9,316,020	565,554	1,812,102	14,743,760	75,171,895
Additions Less: Depreciation		1,467,855	- 465,801	56,555	53,000 185,185	- 2,948,752	53,000 5,124,148
Written down value as at June 30, 2024	19,377,350	27,889,254	8,850,219	508,999	1,679,917	11,795,008	70,100,747
At June 30, 2024							
Cost Accumulated depreciation	19,377,350	44,251,140 (16,361,886)	14,042,407 (5,192,188)	2,039,668 (1,530,669)	12,160,909 (10,480,992)	20,332,930 (8,537,922)	112,204,404 (42,103,657)
Written down value	19,377,350	27,889,254	8,850,219	508,999	1,679,917	11,795,008	70,100,747
Reconciliation of written down value at June 30, 2025							
Written down value as at July 01, 2024 Additions	19,377,350	27,889,254	8,850,219	508,999	1,679,917 49,000	11,795,008	70,100,747 49,000
Less: Disposals							ı
Cost Accumulated depreciation		1 1	, ,	1 1	25,000	582,681	607,681
	,	- 			13,322	22,158	35,480
Less: Depreciation	ı	1,394,463	442,511	50,900	170,447	2,355,470	4,413,791
Written down value as at June 30, 2025	19,377,350	26,494,791	8,407,708	458,099	1,545,148	9,417,380	65,700,476
At June 30, 2025							
Cost Accumulated depreciation	19,377,350	44,251,140 (17,756,349)	14,042,407 (5,634,699)	2,039,668 (1,581,569)	12,184,909 (10,639,761)	19,750,249 (10,332,869)	111,645,723 (45,945,247)
Written down value	19,377,350	26,494,791	8,407,708	458,099	1,545,148	9,417,380	65,700,476
Rate (%)		D.	ប	10	10	50	

4.2 Lands of the Company are located at Karachi with an area of 240 square yards and Haripur with an area of 3,025 square yards.

4.3 Disposal of operating assets

	2025						
Particulars of asset	Cost	Accumulated depreciation	Written down value	Sale proceeds	Gain/(loss)	Particulars of buyers	Mode of disposal
Office Equipment	25,000	11,678	13,322	3,000	(10,322)	Mr. Khalid Javed	Negotiation
Vehicle	138,420	130,316	8,104	1,400,000	1,391,896	Mr. A.H Khawar	Negotiation
Vehicle	126,584	122,350	4,234	300,000	295,766	Mr. Asim Raza Khan	Negotiation
Vehicle	317,677	307,857	9,820	300,000	290,180	Mr. Muhammad	Negotiation
	607,681	572,201	35,480	2,003,000	1,967,520		

No asset was disposed off during the year ended June 30, 2024.

			Note	2025 Rupees	2024 Rupees
5.	INTAI	NGIBLE ASSETS			
	At .	outer Software June 30, Cost Accumulated amortization Vritten down value		13,695,000 (13,299,930) 395,070	13,695,000 (13,130,614) 564,386
	5.1	Reconciliation of written down va	lue :		
		Opening balance Amortisation Closing balance Rate (%)		564,386 (169,316) 395,070 30%	806,265 (241,879) 564,386 30%

6. INVESTMENT ACCOUNTED FOR USING EQUITY METHOD

Investment in joint venture

6.1 **140,341,224** 138,764,415

6.1 Investment in joint venture

This represents investment in a CNG filling station. Registered office of the Company is situated at G.T Road, Chughalpura, Peshawar. The latest available audited financial statements of joint venture as on June 30, 2025 have been used for the purpose of application of equity method.

Note	2025 Rupees	2024 Rupees
- Centre Gas (Private) Limited 6.1.1 & 6.1.2	140,341,224	138,764,415

6.1.1 Centre Gas (Private) Limited

The movement in the Company's share of net assets of Centre Gas (Private) Limited (CGL) is as under:

Cost

 (2,500 Shares of Rs. 1,000/- each)

 Shareholding 50%
 34,535,703
 34,535,703

 Cumulative share of profit of joint venture
 105,805,521
 104,228,712

 140,341,224
 138,764,415

CGL's paid-up share capital is Rs. 5 million comprising of 5,000 ordinary shares of Rs. 1,000 each. The equity as at June 30, 2025 is Rs 247.33 million (2024: Rs. 244.18 million). Profit or loss is shared equally.

6.1.2 Summarized financial information of the joint venture is given below;

2025	2024
CGL	CGL
Rup	ees

As at June 30,

Current Liabilities	(38,792,496)	(13,079,580)
Cash and cash equivalents	15,299	11,936,306
Current assets	211,511,092	221,583,634
Non current assets	75.738.469	35.675.339

For the year ended June 30,

Revenue	167,099,158	158,755,708
Profit for the year	3,153,618	12,320,356
Depreciation	2,815,779	746,735
Income tax expense	(2,088,739)	(4,921,180)

	2025	2024
Note	Rupees	Rupees

7. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Investments in equity instruments

7.1

132,200

7.1 Investments in equity instruments

Number 0	of shares 2024	Name of company	2025 Rupees	2024 Rupees
112,000 135,000	112,000 135,000	Listed English Leasing Limited Zeal Pak Cement Factory Limited	72,800 59,400	-
1,140 248,140	1,140 248,140	Un-Listed Innovative Investment Bank Limited	- 132,200	<u>-</u>
		Cost	239,260	239,260

7.1.1 These investments are valued on the basis of quoted prices in active market for identical instruments (Level 1 hierarchy).

		Note	2025 Rupees	2024 Rupees
8.	NET INVESTMENT IN FINANCE LEASE			

Contracts accounted for as finance lease under IFRS 16

Less : Current portion

8.1	394,874,877	197,033,084
15	(159,540,940)	(144,525,164)
	235,333,937	52,507,920

8.1 Net investment in finance lease

Following is a statement of lease receivables accounted for under IFRS 16:

	2025		2024			
	Due within one year	Due after one year but within five years	Total	Due within one year	Due after one year but within five years	Total
		Rupees			Rupees	
Minimum lease payments receivable Residual value of leased assets Lease contracts receivable	723,475,268 4,231,100 727,706,368	177,865,976 94,657,256 272,523,232	901,341,244 98,888,356 1,000,229,600	671,386,381 20,884,305 692,270,686	16,695,461 37,836,350 54,531,811	688,081,842 58,720,655 746,802,497
Unearned lease income Income suspensed Provision for potential lease losses	(32,949,221) (126,736,893) (408,479,314)	(37,189,295) - - -	(70,138,516) (126,736,893) (408,479,314)	(7,289,481) (129,054,312) (411,401,729)	-	(129,054,312) (411,401,729)
	(568,165,428) 159,540,940	(37,189,295) 235,333,937	(605,354,723) 394,874,877	(547,745,522) 144,525,164	(2,023,891) 52,507,920	(549,769,413) 197,033,084

- **8.1.1** These finances carry profit rates ranging from 16.72% to 31.00 % per annum (2024: 14.67% to 31.00% per annum). These agreements usually are for three to five years period and are generally secured against leased assets, personal / corporate guarantees and promissory notes given by the lessees and other collaterals.
- **8.1.2** The above net investment in finance lease includes non-performing lease portfolio of Rs. 482.45 million (2024: Rs. 490.06 million). Detail of non performing leases is as follows:

		2025			2024	
	Principal	Provision	Provision held	Principal	Provision	Provision held
Category of classification	outstanding	required	Provision neiu	outstanding	required	Frovision neiu
	Rupees			Rupees		
Doubtful	-	-	-	3,289,514	-	-
Loss	482,451,506	408,479,314	408,479,314	486,768,257	411,401,729	411,401,729
	482,451,506	408,479,314	408,479,314	490,057,771	411,401,729	411,401,729

	2025	2024
Note	Rupees	Rupees

9. LONG TERM MUSHARAKAH FINANCES

Secured

Considered doubtful Companies (non-financial institutions) 18.010.331 18.673.134 Individuals 43,103,923 43,103,923 61,114,254 61,777,057 Provision against doubtful balances (10,917,254)(11,580,057)50,197,000 50,197,000 15 (50, 197, 000)(50, 197, 000)Less: Current portion

9.1 These represent investments under musharakah basis for working capital and project financing. These are secured against mortgage of properties, demand promissory notes and personal guarantee of their sponsor directors. Profit rates ranges from 16.00% to 30.00% per annum (2024: 16.00% to 30.00% per annum). These were receivable in monthly / quarterly / semi-annual installments and in lump sum on maturity.

		Niete	2025	2024
		Note	Rupees	Rupees
10.	LONG TERM LOANS			
	Secured			
	Considered good			
	Customers	10.1	35,856	4,391,749
	Vehicle Finance	10.2	672,929,188	443,448,481
	Considered doubtful			
	Customers	10.1	9,157,545	33,759,393
	Outgoing group	10.3	71,954,665	71,954,665
	Ex-employee		528,523	528,523
			81,640,733	106,242,581
	Provision against doubtful balances		(76,031,134)	(75,916,440)
			5,609,599	30,326,141
			678,574,643	478,166,371
	Less: Current portion	15	(208,516,182)	(202,347,081)
			470,058,461	275,819,290

- **10.1** These carry mark-up at the rate ranging from 12.00% to 29.00% per annum (2024: from 11.18% to 30.00% per annum). These are secured against registered charge over different assets of customers, pledge / hypothecation of stocks and collateral in certain cases.
- 10.2 These represent finance given under vehicle financing scheme. These finances are repayable within a period of three to four years and are secured against lien on vehicles financed, demand promissory notes and personal guarantees. Profit rates for the year ranges from 17.34% to 30.68% per annum (2024: from 17.50% to 30.68% per annum). These are receivable in monthly installments.
- 10.3 Rs. 24.58 million was receivable in O8 unequal quarterly installments commenced from December 31, 2016 and ended on September 30, 2018, and balance amount of Rs. 47.37 million was receivable in lump sum on December 31, 2018. Mark-up amounting to Rs 35.79 million is also outstanding. It was subject to mark up at the rate of six month KIBOR plus 2% per annum. Effective markup rate charged was 9.04% per annum till maturity December 31, 2018.

		Note	2025 Rupees	2024 Rupees
11.	LONG TERM SECURITY DEPOSITS	11.1	2,330,225	2,330,225
	11.1 These represent deposits for utilities, office premises etc.			
			2025 Rupees	2024 Rupees
12.	SHORT TERM MUSHARAKAH FINANG	CES		
	Secured Considered doubtful Provision against doubtful balances		76,721,186 (48,693,202) 28,027,984	76,721,186 (48,693,202) 28,027,984

12.1 These represent finances disbursed to different companies for working capital purposes for the periods ranging between 92 to 365 days and are secured against mortgaged properties, demand promissory notes and personal guarantee of their sponsor directors. These carry profit at the rates ranging from 10.00% to 34.69% per annum (2024: 10.00% to 34.69% per annum).

-					
				2025	2024
				Rupees	Rupees
13.	SHORT TERM FINANC	CES			
	Secured Considered good			135,679	122,906
	Considered doubtful Provision against do	ubtful balanc	es	8,132,867 (8,132,867)	8,132,867 (8,132,867)
				135,679	- 122,906
	pledge / hypot	thecation of rates rang	stocks and col ging from 15.2	lateral in certain o	of the customers, cases. These carry per annum (2024:
			Note	2025 Rupees	2024 Rupees
14.	IJARAH RENTALS RE	CEIVABLE			
	ljarah rentals receivab Due within one year Less : Suspension aga			46,935,932	46,952,426
	rentals receivable	·	14.1	(45,694,655) 1,241,277	(45,711,149) 1,241,277
	14.1 Suspension ag	ainst ljarah	rentals receiva	ble	
	[Rental receivable		ension Rental S	2024 Suspension Suspension required held
	Category of		Rupees		_
	classification Loss	46,935,932	45,694,655 45,69	94,655 46,952,426 4	Rupees
	classification Loss	46,935,932		2025	2024
			Note	-	5,711,149 45,711,149
15.	CURRENT PORTION C		Note	2025	2024
15.	CURRENT PORTION C	DF NON-CUR nce lease	Note RENT ASSETS	2025 Rupees 159,540,940	2024 Rupees 144,525,164
15.	CURRENT PORTION C Net investment in final Long term musharaka	DF NON-CUR nce lease	Note RENT ASSETS	2025 Rupees 159,540,940 50,197,000	2024 Rupees 144,525,164 50,197,000
15.	CURRENT PORTION C	DF NON-CUR nce lease	Note RENT ASSETS 8 9	2025 Rupees 159,540,940	2024 Rupees 144,525,164
15.	CURRENT PORTION C Net investment in final Long term musharaka	DF NON-CUR nce lease	Note RENT ASSETS 8 9	2025 Rupees 159,540,940 50,197,000 208,516,182	2024 Rupees 144,525,164 50,197,000 202,347,081
15.	CURRENT PORTION C Net investment in final Long term musharaka	OF NON-CUR nce lease h finances	Note RENT ASSETS 8 9 10 Note	2025 Rupees 159,540,940 50,197,000 208,516,182 418,254,122	2024 Rupees 144,525,164 50,197,000 202,347,081 397,069,245
	CURRENT PORTION Control Net investment in final Long term musharaka Long term loans ADVANCES, DEPOSIT	OF NON-CUR nce lease h finances	Note RENT ASSETS 8 9 10 Note	2025 Rupees 159,540,940 50,197,000 208,516,182 418,254,122	2024 Rupees 144,525,164 50,197,000 202,347,081 397,069,245
	CURRENT PORTION Considered good	OF NON-CUR nce lease h finances	Note RENT ASSETS 8 9 10 Note MENTS	2025 Rupees 159,540,940 50,197,000 208,516,182 418,254,122	2024 Rupees 144,525,164 50,197,000 202,347,081 397,069,245

	Note	2025 Rupees	2024 Rupees
Considered doubtful Advances - against purchases and expenses Deposit with Privatization Commission Other receivables Suspension against doubtful income Provision against doubtful balances	16.2 16.1	350,000 10,000,000 135,473,301 145,823,301 (35,759,626) (110,063,675) 29,669,208	350,000 10,000,000 141,938,969 152,288,969 (35,759,626) (116,529,343) 37,853,497
16.1 Other receivables Unsecured Considered good Accrued mark up / interest saving bank accounts treasury bills Others	on	190,264 4,365,395 4,337,392	61,475 14,444,789 5,168,324
Considered doubtful Accrued mark up / interest on Long term loan - outgoing group Insurance claims receivable Net receivable against terminate Outgoing group Others	oup	35,759,626 12,987,760 36,032,285 32,400,000 18,293,630 135,473,301 144,366,352	35,759,626 12,987,760 39,965,681 32,400,000 20,825,902 141,938,969 161,613,557

- 16.2 This represents amount deposited with the Privatization Commission, Government of Pakistan, on behalf of a consortium for the acquisition of 51% shares of First Women Bank Limited. The Company has 9% share in the consortium. The above balance was provided for in the year 2003, in view of the fact that the arrangement with consortium did not materialize.
- **16.3** This includes amount of Rs 1.1 million which relates to transfer of property which was held by the company as security.

		Note	2025 Rupees	2024 Rupees
17.	Investment in Treasury Bills			
	Cost of investment	17.1	65,719,448	238,712,934

17.1 These carry mark-up at the rates ranging from 11.80% to 21.21% per annum (2024: 21.90% to 21.94% per annum), invested in three months, six months, twelve months tenure and are due to mature in from July, 2025 to October, 2025 (2024: from July, 2024 to April, 2025).

		Note	2025 Rupees	2024 Rupees	
18.	. Financial assets at fair value through profit or loss				
	Investments at fair value through profit or loss Quoted securities	10 1	90 429 274	B 404 022	
	Quoted Securities	18.1	80,138,274	8,191,032	

18.1 Investments at fair value through profit or loss

2025 Number of shares	2024 Number of shares	Name of company	2025 Rupees	2025 Rupees
15,000 9,000 20,000 - 4,000 10,000 146 5,000 56 145 25,000 7,500 40,000 20,000 560,000 528,000 9,491 340,000 147,152 2,763	146 - 56	Engro Holdings Limited TPL Properties Limited MCB Bank Limited Tata Textile Mills Limited TRG Pakistan Limited Bank Al-Habib Limited Habib Bank Limited Askari Bank Limited O.G. Khan Cement Company Limited Pakistan Petroleum Limited Maple Leaf Cement Factory Limited Mari Energies Limited Pakistan Refinery Limited Pak Electron Limited Secure Logistics Group Limited MACPAC Films Limited Punjab Oil Mills Limited Banklslami Pakistan Limited Ecopack Limited Taj Textile Mills Limited	27,182 24,675	- 4,370,000 - - 1,439,932 - - 3,289 - 18,631 2,359,180 - - - - - - -
1,743,253	546,316	- - -	80,138,274	8,191,032

These investments are valued on the basis of quoted prices in active market for identical instruments (Level 1 hierarchy).

		Note	2025 Rupees	2024 Rupees
19.	BANK BALANCES			
	Balance with banks in local currency: In current accounts with State Bank of	Pakistan	44,694	44,694
	In PLS accounts	19.1	22,884,947	40,508,475
	In PLS Account - Unclaimed Dividend	30	7,471,538	6,735,135
		_	30,401,179	47,288,304

19.1 PLS bank accounts carry profit at the rates ranging from 6.50% to 20.50% per annum (2024: 10.00% to 20.50% per annum).")

					2025 Rupees	2024 Rupees
20.	ISSUED,	SUBSCRIBED AND	PAID-UP CAF	PITAL	•	<u> </u>
	202					
	86,742		Ordinary shares	of Rs. 10 eac	h fully 867,423,700	867,423,700
	198,124	1,526 198,124,526	Ordinary shares		h issued as	007,420,700
	284,866	5,896 284,866,896	fully paid under for amalgam	r scheme of arı ation	rangement 1,981,245,260 2,848,668,960	
			-	Note	2025	2024
				More	Rupees	Rupees
21.	LOAN	FROM DIRECTORS	}			
		ng Balance ment of Loan			126,000,000 (66,184,000)	126,000,000
				21.1	59,816,000	126,000,000
	21.1 These loans were accounted for under Technical Release -32 "Account Directors Loan" issued by the Institute of Chartered Accountants of Pakis effective for the financial statements for the period beginning on or after Jan O1, 2016.				tants of Pakistan	
		These were interest free, subordinated and were repayable at the discretion of the company after clearance of overdue deposits and creditors and compliance of minimum equity requirements. The company has obtained approval of Security and Exchange Commission of Pakistan regarding release of this subordinated Loan hence partially repaid during the year.				
				Note	2025 Rupees	2024 Rupees
22.	GENE	RAL RESERVE				
	Trans	ferred from statutor	ry reserve	22.1	102,976,444	102,976,444
	22.1	It is available for di	stribution to :	shareholder	S.	
23.	SECU	RITY DEPOSITS FRO	OM CLIENTS			
	fina	ity deposits under le ncing contracts Current portion	ease /	23.1 27	410,405,465 (48,906,981) 361,498,484	200,157,267 (27,023,305) 173,133,962
	23.1				ed against finance l stable on the expiry (
24.	REDE	EMABLE CAPITAL				
		ed finance certificates Current portion		24.1 27	3,565,000 (3,565,000) ——————————————————————————————————	3,565,000 (3,565,000)

24.1 Term finance certificates (TFCs) were issued by the Company on September 05, 2002. These were subject to markup at 5 year PIB plus 275 bps. Markup was payable semi-annually. These were matured in September 05, 2013. The outstanding amount has not been claimed by the TFC holders despite various reminders and advertisement in news papers.

		Note	2025 Rupees	2024 Rupees
25.	LIABILITY RELATED TO OUTGOING G	ROUP		
	Liability related to outgoing group Less: Current portion	25.1 27	12,960,000 (3,240,000) 9,720,000	16,200,000 (3,240,000) 12,960,000
	25.1 This represents the liability payable to Bank Islami on behalf of outgoing group.			

represents the liability payable to Bank Islami on behalf of outgoing group.

Balance	Number of Installments		Payment	Commencement	Ending Date	
Dalalice	Total	Balance	Rests	Date	Ending Date	
12,960,000	40 16 Quarterly 27-Sep-19		27-Jun-29			

	12,300,000	40	10	Qualterly	L7 00p 10	L7 buil L5
	·					
				2	025	2024
			Note	Ru	ipees	Rupees
26.	DEFERRED LIABILIT	Y				
	Mark up on long terr Less: Current portion		26.1 27		47,000 47,000)	9,747,000 (9,747,000)
					_	_

26.1 Principal amount has been paid as per terms of agreement. Outstanding markup as at October 07, 2013 amounting to Rs. 9.75 million was deferred and was payable in O8 equal quarterly installments commenced from September 30, 2017 and ended on June 30, 2019. The Company is in a process of negotiation for the waiver of mark up with the lender.

		Note	2025 Rupees	2024 Rupees
27.	CURRENT PORTION OF NON-CURRE	NT LIABILIT	ES	
	Security deposit from lessees Redeemable capital Liability related to outgoing group Deferred liability	23 24 25 26	48,906,981 3,565,000 3,240,000 9,747,000 65,458,981	27,023,305 3,565,000 3,240,000 9,747,000 43,575,305
28.	ACCRUED AND OTHER LIABILITIES			
	Accrued expenses Auditors' remuneration Due to joint venture Other liabilities	28.1	906,983 1,233,500 111,737,824 37,277,324 151,155,631	1,950,848 1,233,500 111,737,824 35,422,038 150,344,210

28.1 It is unsecured, interest free loan, payable on demand and is obtained to meet working capital requirements.

			2025 Rupees	2024 Rupees
29.	PROFI	T / MARK UP PAYABLE		
		/ mark-up payable on: from sponsor	187,364,347	187,364,347
30.	UNCLAIMED DIVIDEND		7,722,347	6,855,990
	30.1	It has been placed in a separate bank account as per section 244 of the Companies Act, 2017.		
	30.2	Reconciliation of amount kept in separate ba	ank account	
		Opening balance Amount transferred during the year Profit received during the year Payment during the year	6,855,990 - 866,357 -	6,053,456 803,964 (1,430) 6,855,990
		Advance tax deducted by bank Closing bank balance	7,722,347 (250,809) 7,471,538	(120,855) 6,735,135
	30.3 The difference between unclaimed dividend and amount in the bank account is to the advance tax amounting to Rs. 250,809 (2024: Rs 120,855) deducted the profit received during the year.			

31. CONTINGENCIES AND COMMITMENT

31.1 Contingencies

The SECP, through its order imposed a penalty of Rs. 500,000 on the Company under Section 282J of the Companies Ordinance for non-compliance with Rule 7(2)(ba) and Rule 7(2)(h) of the NBFC Rules in respect of its investment in joint venture. The company has filed an appeal, before Appellate Bench of SECP which is currently pending for adjudication. The management is of the view that the case will be decided in its favor. Therefore, no provision has been made.

31.2 Commitment

Under financing contracts committed but not executed

25,391,135

2025

Rupees

73,100,000

2024

Rupees

			Note	2025 Rupees	2024 Rupees
32.	ADMII	NISTRATIVE AND OPERATING E	EXPENSES		
		ors' remuneration alaries, allowances and other		7,542,715	7,896,913
	Travel	benefits Traveling, conveyance and vehicle running expenses Rent ,Rates and taxes		12,736,009	14,570,570
	Rent ,			415,795 1,452,392	393,713 1,160,824
	Posta		33.2 4.1	145,335 663,829 763,457 604,600 4,413,791	120,961 402,469 751,026 458,697 5,124,148
	Amort Fees a Entert		5	169,316 2,121,330 256,040 494,086	241,879 1,747,392 270,880 467,737
	Audito	and professional charges rs' remuneration iisement	33.3	3,020,789 1,233,500 131,025 330,151 36,494,160	2,181,289 1,233,500 45,800 226,570 37,294,368
	32.1	This includes retirement beneficespect of contribution to the		-	s. 1.21 million) in
	32.2	This includes insurance expens covering any losses that may b negligence in accordance w (Establishment and Regulation)	e incurred as ith rule -9	a result of employe " Insurance Cover	e's fraud or gross
	32.3	Auditors' remuneration			
		Annual audit fee		945,000	
		Review of half yearly financial in Review of Code of Corporate G Other certifications		173,000 52,500 63,000	945,000 173,000 52,500 63,000
33.	FINAN	Review of Code of Corporate G		173,000 52,500	173,000 52,500
33.		Review of Code of Corporate G Other certifications		173,000 52,500 63,000	173,000 52,500 63,000
33.	Bank (Review of Code of Corporate G Other certifications		173,000 52,500 63,000 1,233,500	173,000 52,500 63,000 1,233,500
	Bank of OTHEI	Review of Code of Corporate G Other certifications ICIAL CHARGES charges R INCOME non financial assets: a on disposal of operating assets tal Income	overnance	173,000 52,500 63,000 1,233,500	173,000 52,500 63,000 1,233,500
	Bank of OTHEI	Review of Code of Corporate G Other certifications ICIAL CHARGES charges R INCOME non financial assets: non disposal of operating assets tal Income ers	overnance	173,000 52,500 63,000 1,233,500 7,519 1,967,520 5,718,911	173,000 52,500 63,000 1,233,500 3,437

35.1 This represents final taxes paid under section 150 and 37 of Income Tax Ordinance, 2001, representing levy in terms of requirements of IFRIC 21/IAS 37.

		2025 Rupees	2024 Rupees
36.	PROVISION FOR TAXATION		
	Current For the year	20,855,149	21,358,349
	For prior year	218,531 21,073,680	21,358,349

36.1 Relationship between tax expense and accounting profit

Provision for current taxation has been made on the basis of alternative corporate tax under section 113C of the Income Tax Ordinance, 2001 therefore reconciliation of tax expense with accounting profit has not been reported.

36.2 Reconciliation of current tax charge charged as per tax laws for the year, with current tax recognised in the profit and loss account, is as follows:

Current tax liability for the year as per		
applicable tax laws	23,769,121	23,860,753
Portion of current tax liability as per tax laws	3 :	
representing income tax under IAS 12	(20,855,149)	(21,358,349)
representing levy in terms of requirements	S	
of IFRIC 21/IAS 37	(2,913,972)	(2,502,404)
_		
Difference	_	_

36.3 The aggregate of final tax and income tax, amounting to Rs 23,769,121/-(2024: Rs. 23,860,753/-) represents tax liability of the Company calculated under the relevant provisions of the Income Tax Ordinance, 2001.

36.4 Deferred Tax

As at June 30, 2025 net deferred tax asset works out to Rs.479.93 million (2024: Rs. 497.74 million) not recognized due to uncertain future results.

			2025	2024
37.	EARNINGS PER SHARE - BASIC AND	DILUTED		
	Profit after taxation for the year	Rupees	126,742,058	124,619,468
	Weighted average number of ordinary shares	Number	284,866,896	284,866,896
	Earnings per share - Basic and Dilute	d Rupees	0.445	0.437

37.1 There is no dilutive effect on the basic earning per share of the Company.

38. REMUNERATION TO CHIEF EXECUTIVE AND DIRECTOR

	2025		2024			
	Chief			Chief		
	Executive	Director	Total	Executive	Director	Total
	Officer			Officer		
			Rupees			
Managerial remuneration	4,500,000	1,800,000	6,300,000	4,500,000	1,800,000	6,300,000
Contribution to provident fund	450,000	-	450,000	400,000	-	400,000
Bonus	-	-	-	337,500	-	337,500
EOBI	4,390	-	4,390	3,700	-	3,700
Reimbursable expenses	788,325		788,325	855,713		855,713
_	5,742,715	1,800,000	7,542,715	6,096,913	1,800,000	7,896,913
Number of persons	1	1	2	1	1	2

38.1 The Chief Executive Officer is entitled to free use of Company maintained car and other perquisites. The monetary value of these benefits approximates Rs. 210,677/- (2024: Rs. 349,372/-). Directors have waived off their meeting fee.

39. RELATED PARTY TRANSACTIONS

Related parties comprise of major shareholders, associated undertakings, provident fund, directors, other key management personnel and their close family members. Contributions to the provident fund, loans to employees and remuneration of key management personnel are made / paid in accordance with the terms of their employment. Other transactions with related parties are entered into at agreed rates.

The balances due from and due to related parties have been disclosed in the relevant notes to the financial statements. Detail of transactions with related parties, other than those which have been disclosed elsewhere in these financial statements, are as follows:

Name of the	Relationship and percentage	Transaction during the year	2025	2024
related party	shareholding	and year end balances	Rupees	Rupees
ICIBL Staff P. Fund	Provident fund	Contribution made during the year	1,253,520	1,211,652
Mrs. Fiza Zahid	Director (22.5%) Shareholding	Repayment of Ioan	66,184,000	-

		2025	2024
40.	NUMBER OF EMPLOYEES		
	Total number of employees as at June 30, Average number of employees during the year	13 13	14 14

41. DISCLOSURE WITH REGARD TO PROVIDENT FUND

The following information is based on audited financial statements of the fund as at June 30, 2025:

Size of the fund	(Rupees)	5,114,833	11,961,044
Cost of investments made	(Rupees)	-	-
Percentage of investments made	(% age)	0%	0%
Fair value of investments	(Rupees)	_	_

42. FINANCIAL RISK MANAGEMENT

42.1 Financial risk factors

The Company's activities expose it to a variety of financial risks, including:

- Credit risk
- Liquidity risk
- Market risk

The Board of Directors has overall responsibility for the establishment and oversight of Company's risk management framework. The Board is also responsible for developing and monitoring the Company's risk management policies.

42.2 Credit risk

Credit risk is the risk of financial loss to the Company if a counter party to a financial instrument fails to meet its contractual obligation, as arises principally from the Company's receivables from customers and investments. The Company has established procedures to manage credit exposure including credit approvals, credit limits, collateral and guarantee requirements. These procedures incorporate both internal guidelines and requirements of NBFC Rules and Regulations. The Company also manages risk through an independent credit department which evaluates customers' credit worthiness and obtains adequate securities where applicable.

All investing transactions are settled / paid upon delivery. The Company's policy is to enter into financial instrument contract by following internal guidelines such as approving counterparties and approving credits. The credit quality of the Company's bank balances and investments portfolio are assessed with reference to external credit ratings.

Concentration of credit risk arises when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have similar economic features that would cause their ability to meet contractual obligation to be similarly affected by the changes in economic, political and other conditions. Concentration of credit risk indicates the relative sensitivity of the Company's performance to developments affecting a particular industry or geographical location. The maximum exposure to credit risk at the reporting date was:

	2025	2024
	Rupees	Rupees
Long Term investments	-	-
Net investment in finance lease	295,986,521	138,312,429
Long term musharakah finances	50,197,000	50,197,000
Long term loans	367,057,534	336,729,759
Deposits	2,330,225	2,330,225
Short term musharakah finances	28,027,984	28,027,984
Short term finances - secured	135,679	122,906
ljarah rentals receivable	1,241,277	1,241,277
Advances and other receivables	8,893,051	19,674,588
Investment in Treasury Bills	65,719,448	238,712,934
Bank balances	30,401,179	47,288,304
	849,989,898	862,637,406

42.2.1 Past due balances and impairment losses

The age analysis of financial assets except bank balances and impairment loss recognized thereon were as follows:

	202	5	202	24
	Gross	Impairment loss recognised	Gross	Impairment loss recognised
		Rı	ıpees	
Past due 181 days to one year	4,378,133	-	1,338,540	-
More than two years	1,822,255,313	870,508,620	1,136,684,395	884,542,928
·	1,826,633,446	870,508,620	1,138,022,935	884,542,928
Not past due	429,863,568	-	540,413,493	-
Total	2,256,497,014	870,508,620	1,678,436,428	884,542,928

Impairment is recognized by the Company on the basis of provision requirements of Prudential regulations for NBFCs issued by SECP which includes the subjective evaluation of the portfolio carried by the Company on an ongoing basis. Based on the past experience, consideration of financial position, past track records and recoveries, the Company believes that additional provision against past due balances is not required.

Below are the differences between the balances as per statement of financial position and maximum exposure. These differences are due to the fact that these are not exposed to credit risk.

	2025 Rupees	2024 Rupees
Investment accounted for using equity method	140,341,224	138,764,415
Financial assets at fair value through other comprehensive income	132,200	-
Net investments in finance lease / Long term loans	410,405,465	200,157,267
Financial assets at fair value through profit or loss	80,138,274	8,191,032
Advances and other receivables	20,776,157 651,793,320	18,178,909 365,291,623

42.3 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations when due. The Company's approach to manage the liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. To guard against the risk, the Company has diversified funding sources and assets are managed with liquidity in mind, maintaining a healthy balance of cash and cash equivalents and readily marketable securities. The maturity profile is monitored to ensure adequate liquidity is maintained.

The table below summarises the maturity profile of the Company's financial liabilities. The contractual maturities of financial liabilities at the year end have been determined on the basis of the remaining period at the statement of financial position date to the contractual maturity date. Contractual interest payments are required to be paid on respective contractual maturity at the rates disclosed in respective liabilities notes and are included in this maturity profile (in contractual cash flows).

			2025		
	Carrying amount	Contractual cash flows	Up to three months	Over three months to one year	Over one year
			Rupees		
			•		
Redeemable capital	3,565,000	3,565,000	3,565,000	-	-
Liability related to outgoing group	12,960,000	12,960,000	810,000	2,430,000	9,720,000
Deferred mark up on					
long term musharakah	9,747,000	9,747,000	9,747,000	-	-
Loan from director	59,816,000	59,816,000	59,816,000	407.000.740	
Accrued and other liabilities	151,155,631	151,155,631	13,758,915	137,396,716	-
Profit / mark up payable	187,364,347	187,364,347 364,791,978	187,364,347 215,245,262	400 000 746	9.720.000
	364,791,978	364,/91,9/8	215,245,262	139,826,716	9,720,000
			2024		
	Carrying amount	Contractual cash flows	2024 Up to three months	Over three months to one year	Over one year
	, ,		Up to three	months to one	Over one year
Loan from directors Long term loan from directors	, ,		Up to three months	months to one	Over one year 126,000,000
	amount	cash flows	Up to three months	months to one	
Long term loan from directors	amount 126,000,000 3,565,000	cash flows 126,000,000	Up to three months Rupees —	months to one	
Long term loan from directors Redeemable capital	amount 126,000,000 3,565,000	cash flows 126,000,000 3,565,000	Up to three months	months to one year -	126,000,000
Long term loan from directors Redeemable capital Liability related to outgoing gro	amount 126,000,000 3,565,000	cash flows 126,000,000 3,565,000	Up to three months	months to one year -	126,000,000
Long term loan from directors Redeemable capital Liability related to outgoing gro Deferred mark up on	amount 126,000,000 3,565,000 up 16,200,000	126,000,000 3,565,000 16,200,000	Up to three months	months to one year -	126,000,000 - 12,960,000 - -
Long term loan from directors Redeemable capital Liability related to outgoing gro Deferred mark up on long term musharakah	amount 126,000,000 3,565,000 up 16,200,000 9,747,000	126,000,000 3,565,000 16,200,000 9,747,000	Up to three months	ronths to one year - 2,430,000	126,000,000

42.4 Market risk

Market risk is the risk that changes in market price, such as foreign exchange rates, interest rates and equity prices will effect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimizing the return. The Company is exposed to interest rate risk and equity price risk only.

42.4.1 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. At the reporting date, the interest rate profile of the Company's interest bearing financial instruments and the periods in which these will mature are as follows:

					2025				
		Profit / ma	mark-up bearing			Non-profit/n	Non-profit/mark-up bearing		
	Upto three months	Three months to one year	More than one year	Subtotal	Upto three months	Three months to one year	More than one year	Subtotal	Total
1					Rupees				
Financial assets									
Investment accounted for using equity method Financial assets at fair value through		1			•		140,341,224	140,341,224	140,341,224
other comprehensive income							132,200	132,200	132,200
Net investment in finance lease	120,584,942	41,719,413	232,570,522	394,874,877		•	•		394,874,877
Long term musharakah finances	50,197,000		•	50,197,000	•	•	•	1	50,197,000
Long term loans	1	63,318,039	615,256,604	678,574,643	1	1	1	i	678,574,643
Deposits	1	1	ı	•	•	•	2,330,225	2,330,225	2,330,225
Financial assets at									
fair value through profit or loss					80,138,274			80,138,274	80,138,274
Short term musharakah finances	28,027,984			28,027,984	1				28,027,984
Short term finances	135,679			135,679		•	•		135,679
ljarah rentals receivables	1,241,277			1,241,277	i		•	•	1,241,277
Treasury Bills	65,719,448			65,719,448	1	•	•	i	65,719,448
Advances, deposits, prepayments									
and other receivables					4,365,395	4,378,133		8,743,528	8,743,528
Bank balances	22,884,947			22,884,947	44,694			44,694	22,929,641
1	288,791,277	105,037,452	847,827,126	1,241,655,855	84,548,363	4,378,133	142,803,649	231,730,145	1,473,386,000
Financial liabilities									
Loan from directors					ı	59,816,000	119,632,000	59,816,000	119,632,000
Security deposits from clients					29,344,189	19,562,792	361,498,484	410,405,465	410,405,465
Redeemable capital	3,565,000	•		3,565,000		•	•		3,565,000
Deferred mark up on long term musharakah	- -	•			9,747,000	•	•	9,747,000	9,747,000
Accrued and other liabilities					13,758,915	137,396,716	•	151,155,631	151,155,631
Profit / mark up payable		•			i	•	187,364,347	187,364,347	187,364,347
1	3,565,000			3,565,000	52,850,104	216,775,508	668,494,831	818,488,443	881,869,443
On balance sheet gap 2025	285.226.277	105.037,452	847,827,126	1.238.090.855	31.698.259	(212,397,375)	(525,691,182)	(586,758,298)	591,516,557

					2024				
		Profit / ma	mark-up bearing			Non- profit/m	Non- profit/mark-up bearing		
	Upto three months	Three months to one year	More than one year	Subtotal	Upto three months	Three months to one year	More than one year	Subtotal	Total
				=	Rupees				
Financial assets	,	,	i	,		!	138 767 415	717 AG1	138 767 715
Financial assets at fair value through	ı	ı	ı	i	ı	ı	· · · · · · · · · · · · · · · · · · ·) - -) - -
other comprehensive income Net investment in finance lease	97,337,546	96,698,920	2,996,618	- 197,033,084			1 1		- 197,033,084
Long term musharakah finances	50,197,000		ı	50,197,000		1			50, 197,000
Long term loans	ı	88,034,581	390,131,790	478,166,371		1		1	478, 166, 371
Deposits	ı	ı	ı	ı	1	1	2,330,225	2,330,225	2,330,225
Financial assets at fair value through profit or loss		,		1	8.191.032	,		8.191.032	8.191.032
Short term musharakah finances	28,027,984			28,027,984	1				28,027,984
Short term finances	122,906	1	1	122,906	1	1	1	1	122,906
ljarah rentals receivables	1,241,277			1,241,277					1,241,277
Treasury Bills	238,712,934			238,712,934					238,712,934
Advances, deposits, prepayments					0000	0000		0	0 0
and other receivables	, , , () ()			, , , , , , , , , , , , , , , , , , ,	7,039,784	1,338,540	1	3,878,324	3,978,324
Bank balances	40,508,475			40,508,475	44,694			44,694	40,553,169
	456,148,122	184,733,501	393,128,408	1,034,010,031	10,875,510	1,338,540	141,094,640	153,308,690	1,187,318,721
Financial liabilities									
Loan from directors				1	1		126,000,000	126,000,000	126,000,000
Security deposits from lessees	ı	1			15,399,375	11,623,930	173,133,962	200,157,267	200, 157,267
Redeemable capital	3,565,000	1		3,565,000	900,000	600,000	1	1,500,000	5,065,000
Deferred mark up on long term musharakah		1			9,747,000		1	9,747,000	9,747,000
Accrued and other liabilities		1			14,248,092	136,096,118	1	150,344,210	150,344,210
Profit / mark up payable	•						187,364,347	187,364,347	187,364,347
	3,565,000	1		3,565,000	40,294,467	148,320,048	486,498,309	675,112,824	678,677,824
On balance sheet gap 2024	452,583,122	184,733,501	393,128,408	1,030,445,031	(29,418,957)	(146,981,508)	(345,403,669)	(521,804,134)	508,640,897

Fair value sensitivity analysis for fixed rate financial assets instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit and loss. Therefore, a change in interest rates at reporting date would not affect profit and loss account. At June 30, 2025, financial assets of Rs. 1,169.80 million (2024: Rs. 962.05 million). No financial liabilities carried at fixed rate.

Cash flow sensitivity analysis for variable rate financial liabilities instruments

An estimated change of 100 basis points in interest rates at the reporting date would have resulted in the increase / decrease of profit for the year and decrease / increase in equity by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis as performed for 2024.

	Effect on profit / (loss) before tax	Carrying value
	Rupe	ees
As at 30 June 2025		
Cash flow sensitivity-variable rate financial liabilities Cash flow sensitivity-variable rate financial assets	(35,650) 719,547	(3,565,000) 71,954,665
As at 30 June 2024		
Cash flow sensitivity-variable rate financial liabilities Cash flow sensitivity-variable rate financial assets	(35,650) 719,547	(3,565,000) 71,954,665

The sensitivity analysis prepared is not necessarily indicative of the effects on loss for the year and assets / liabilities of the Company.

42.4.2 Equity price risk

Equity price risk is the risk of unfavorable changes in the fair value of the equity securities as a result of changes in the levels of Stock Exchange indexes and the value of individual shares (including the units of mutual funds). The equity price risk exposure arises from the Company's investments in equity securities for which prices in the future are uncertain. The Company's policies to manage price risk through diversification and selection of securities within specified limits set by the internal risk management guidelines and NBFC regulations.

As at June 30, 2025, the fair value of equity securities exposed to price risk was Rs.80.27 million (2024: Rs. 8.19 million).

An increase or decrease of 10% in the fair values of the Company's equity securities, with all other variables held constant, would result in decrease / increase of profit for the year by Rs. 8.03 million (2024: Rs. .82 million) and equity by Rs. 8.03 (2024: Rs. nil). This level of change is considered to be reasonably possible based on observation of current market conditions.

42.5 Fair value of financial instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. Consequently, differences may arise between the carrying values and fair values. The carrying values of financial assets and financial liabilities approximate their fair values.

Underlying the definition of fair value is the presumption that the Company is a going concern without any intention or requirement to curtail materially the scale of its operations or to undertake a transaction on adverse terms.

42.6 Capital risk management

The Company's objective when managing capital is to safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain a strong capital base to support the sustained development of its businesses.

The Company manages its capital structure which comprises capital and reserves by monitoring return on net assets and makes adjustments to it in the light of changes in economic conditions. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend paid to shareholders, appropriation of amounts to capital reserves or / and issue of new shares.

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	Investment / financing activities	Leasing activities	Other operations	Total	Investment / financing activities	Leasing activities	Other operations	Total
			Rupees				- Rupees	
Information about reportable segment profit or loss, assets and liabilities	ient is							
Revenue from external customers	116,222,616	46,838,597	10,788,850	173,850,063	114,419,468	25,238,479	10,757,130	150,415,077
Interest (reversal) / expense - net	(5,359)	(2,160)	1	(7,519)	(2,816)	(621)	1	(3,437)
Depreciation and amortization	3,266,630	1,316,477	1	4,583,107	4,396,298	969,729		5,366,027
Provision reversed / (charged) / Impairment of assets	2,772,480	2,922,415	1	5,694,895	28,363,692	1,150,063	688,688	30,202,443
Reportable segment profit	122,256,367	51,075,329	10,788,850	184,120,546	147,176,642	27,357,650	11,445,818	185,980,110
Reportable segment assets	1,331,303,550	236,575,214		1,567,878,764	1,100,319,799	198,274,361		1,298,594,160
Reportable segment liabilities	(396,283,446) (410,405,	(410,405,465)		(806,688,911)	(397,937,299) (200,157,267)	(200,157,267)		(598,094,566)

Reconciliation of profit

Total profit from reportable segments Profit from other operations

Unallocated amounts:

Other administrative and operating expenses Other income

(42,660,395) 5,160,506

(41,077,267) 7,686,431

148,480,221

150,729,711

1,298,594,160

1,567,878,764

(598,094,566)

(806,688,911)

11,445,818 185,980,110

174,534,292

173,331,697 10,788,850 184,120,547

2024 Rupees

2025 Rupees

Profit before tax

Reconciliation of assets and liabilities

Assets

Total assets of reportable segments

Liabilities

Total liabilities of reportable segments

44. DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on **October 03**, **2025** by the Board of Directors of the Company.

45. GENERAL

45.1 Figures have been rounded off to the nearest Rupee.

Muhammad Asif Chief Executive Officer Ayesha Shehryar Chairperson

Muhammad Ikram Chief Financial officer

Proxy Form

INVEST CAPITAL INVESTMENT BANK LIMITED

Flat No. 2, 1st Floor, Plot No. 38-C, 22nd Commercial Street, Phase II Ext., DHA, Karachi

Ι,			S/o, W/o, D/o
a member of Inves	t Capital Investment Bank I	imited and holder of	shares as per Registered Folio
No	and / or CDC p	participant I.D. No.	and Sub Account
No	do hereby appoint		
of			(full address) or failing
him/her			
of			
(full address) as my	our proxy to attend, act and vo	ote for me/us and on my/our b	chalf at the Annual General Meeting of
the Shareholders to	be held at 11.00 a.m. on Mond	ay, October 27, 2025 and at ar	y adjournment thereof.
Signed this	day of	2025.	Please affix
	Signature :	and or Seal of Member	D a 5/
			Revenue Stamp
In the presence of			Stamp
Signature :		Signature :	
Name :		Name :	
Address :		Address :	
CNIC No:		CNIC No:	

Notes:

- 1. A member entitled to attend and vote at the above meeting may appoint any other person as his/her proxy. The instrument appointing a proxy should be signed by the member or his/her attorney dully authorized in writing. If a member is a corporation, either its common seal be affixed to the proxy form or the Board of Director's resolution /power of attorney along with specimen signature of the nominee shall be submitted with the proxy form. The proxy shall have a right to attend, speak and vote in place of the member.
- Proxies in order to be effective must be received at the office of Share Registrar of the Company, M/s CorpTec Associates (Private) Limited, 503-E, Johar Town, LAHORE at least 48 hours before the meeting and must be dully stamped, signed and witnessed.
- 3. A proxy need not be a Member of the Company.
- 4. Beneficial owner of the shares registered in the name of Central Depository Company of Pakistan Limited (CDC) and/or their proxies are required to produce their original Computerized National Identity Card (CNIC) or original passport, Account, Sub-Account number and Participant's number in Central Depository System for identification purpose at the time of attending the meeting. The form of proxy must be submitted with the company with in stipulated time, duly witnessed by two persons whose name, address and NIC number must be mentioned on the form, along with attested copies of CNIC or the passport of the beneficial owner and the proxy.
- 5. In case of corporate entity, the Board of Director's resolution/power of attorney with specimen signature of the nominee shall be submitted along with proxy form to the company.



پراکسی فنارم

انویسٹ کیبیٹل انویسٹمنٹ بینک لمیٹٹ

فلين نمبر 2، فسرسك فسلور، يلائه نمب رك - 38، 22 كمسر شل اسٹريث، فيزال ايھشينش، ڈي انچاہے، كراچي

الويسٹ كىييىل انويسٹمنٹ	رہنت /زوجب	مسىولد /
		بینک لمبیٹ ٹر کا/ کی ممبر ہوں اور
	اور سب اکاؤنٹ نمب ر	پار ٹیسیپنٹ نمبر (مشیر اک <u>۔</u> داری مشناختی نمبر)
	کن(کمسل پیت.)	مـين جناب/جناب
	کن(کلمـــل پیــــــ)	متبادل طور پر جن اب /جن اب
التوانئي مقــرر کر ده تاریخ پر	۔ 27 اکتوبر 2025 بروز پیسےر 11:00 ہیجے صبح یابصور	کو بطور پرانسی مقسے رر کر تا / کرتی ہوں جو کہ میسے ری / ہماری جگ
برائے مہسربانی 5 رویے	نسر ک <mark>۔۔۔</mark> کرے، ح ص ہ لے اور ووٹ کاسٹ کرے۔	حصص یافتگان کے سالان جنسرل احبلاس مسی <i>ں</i>
والی ٹکٹ کیا کیں		, ستخط كئے گئے مور نــــــــــــــــــــــــــــــــــــ
	ممب رکے د ستخطاور مہب ر	
گواه		گواه
		,
	ri	
<i>~~</i>		
<u>ـــــــناختى كار دُ</u>		ىش ناختى كار دُ _ّ

نو ہے:

1- ایک ممسرجو کہ مذکورہ احبلاس مسیں مشیرکت کرنے اور ووٹ ڈالنے کااٹل ہے وہ کئی بھی دوسسرے شخص کو اپن الی مقسرر کر سے سکتا / سکتی ہے۔ پراکسی مقسرر کرنے کی دستاویز ممسبریا اسکے وکسیل کی طسرون سے دونو ں اطسران سے دستخط شدہ تحسریری احبازت ہو۔اگر رکن کارپوریشن ہے، تو وہ اپنی عسام مہسر پراکسی و خارم پر لگائے یا نامسز دافسسراد کے نمون و سنخطوں کے ہمسراہ بورڈ آف ڈائر یکٹ کی و تسرار دادیا مختار عسام پراکسی و خارم کے ساتھ پیشس کرے۔ پراکسی کو (احبلاس مسیں) شرکت کرنے، تقسریر کرنے اور رکن کی جگرے دوٹ ڈالنے کاحق حساسل ہوگا۔

2- پراکسیاں تا آنکہ موٹر ہو سکیں سکسپنی سے مشیئر رجسٹرار کے دفت میں میں زکارپ ٹیک ایسوسی ایٹس (پرائیوٹ) کمیٹ ڈ 503 ای جوہر ٹاون لاہور مسیں احبلاسس کے انعقاد سے کم از کم 48 گھٹے قبل لازم وصول ہو حبانی حپ ہسٹیں اور یہ گواہان کی موجود گی مسیں دو طسرون مہسر ثبت، دستخطاشدہ ہوں۔

3- براکسی کے لئے ضروری نہیں کہ وہ تمپنی کاممبر ہو۔

4- سنٹرل ڈیپازٹری کمپنی آف پاکستان لمیٹڈ (سی ڈی سی) کے رجسٹرڈ شیئرز کے بینیفشل اونر اور انکی پراکسیوں کیلئے ضروری ہے کہ وہ احبلاسس مسیں سشر کر سے کہ وہ احبلاسس مسیں سشر کر سے کہ وہ احبلاسس مسیں سشر کر سے کہ وہ احبلاسس مسیں سشر کر ہے وقت اپن اصل کمپیوٹر ائز شناختی کارڈیا اصل پاسپورٹ ، اکاونٹ ، ذیلی اکاونٹ نمسبر اور شناختی مسیں مقسد کیلئے سنٹرل ڈیپازٹری سسٹم کا پارٹیسیپنٹ نمسبر مہیا کریں۔ پراکسی ون ارم کمپنی مسیں مقسرر وقت مسیں جمع کرانا ضروری ہے ، دو افسنراد کی گواہی کیساتھ جن کے نام ، ایڈریس اور شناختی کارڈ نمسبر ون ارم مسیں ضروری لکھے ہوئے ہوں ، ہمسراہ بینیفشل اونر اور پر اکسی کے سشناختی کارڈ نمسبر ون ارم مسیں ضروری لکھے ہوئے ہوں ، ہمسراہ بینیفشل اونر اور پر اکسی کے سشناختی کارڈ با

5- کمسپنی کی صورت مسیں بورڈ آف ڈائر کیٹ رز کاریزولوشن یا پاور آف اٹارنی بیج نامسزد فنسرد کے دستخط کے پراکسی فنارم کے ساتھ منسلک کریں۔

Our Network

Registered Office - Karachi

Flat No. 2, 1st Floor, Plot No. 38-C, 22nd Commercial Street, Phase II Ext., DHA, Karachi.

Tel: 021-35894022 Website: www.icibl.com

Head Office - Lahore

131-A, P-Street Upper Mall Scheme, Lahore.

Tel: 042-35777285 & 86

Peshawar

C/o Centre Gas (Pvt.) Limited, Chughal Pura, G.T Road, Peshawar.

Tel: 091-2262966 & 2262866

Gujranwala

Al-Karam Center, Near Muhammad Asad Contractors, Link Road, Wapda Town, Gujranwala.

Tel: 055-3730300 & 0301-8651056



INVEST CAPITAL INVESTMENT BANK LIMITED

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